PUBLIC DISCLOSURE COPY

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Form	JJU

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Department of the Treasury

Inter	nal Rever	nue Service	Go to www.irs.go	ov/Form990 for ins	structions and the late	st information.		Inspection
Α	For the	2023 calend	dar year, or tax year beginning]	, 2023, and en	ding		, 20
в	Check if	applicable:	C Name of organization FOUNDA	ATION FOR INNOV	ATIVE NEW DIAGNOS	TICS	D Emplo	oyer identification number
~	Address	change	Doing business as FIND					98-0407553
	Name ch		Number and street (or P.O. box in	f mail is not delivered	to street address)	Room/suite	E Teleph	none number
_	Initial ret	0	CHEMIN DU POMMIER 40					() -1
$\overline{\Box}$		rn/terminated	City or town, state or province, c	ountry, and ZIP or for	eign postal code			V
	Amende		1218 GRAND-SACONNEX, SZ	-	g. p		G Gross	receipts \$ 90,612,477
		ion pending	F Name and address of principal of		FA	H(a) Is this a		or subordinates? Yes V No
	ripplicati	on ponding	SAME AS C ABOVE					es included? Yes No
ī	Tax-exer	npt status:	✓ 501(c)(3) 501(c) () (insert no	.) 4947(a)(1) or 52	.,		st. See instructions.
		: WWW.FII) (H(c) Group		
		organization:		ation Other	L Year of fo		1	of legal domicile: SZ
-	art I				Liearonic		W Olale	
	1		cribe the organization's miss	sion or most sign	ificant activitios: THE			
đ	"		COST DIAGNOSTICS FOR INI					
nc.		INEVV, LOVV	COST DIAGNOSTICS FOR INI	FECTIOUS DISEAS		-RESOURCE ARE	A3.	
rn 8)	+ + -
ove	2		box in the organization d				1 1	
Ğ	3		f voting members of the gove	•••			3	8
ŝ	4		f independent voting membe	-			4	8
/itie	5		ber of individuals employed i	•	,		5	147
Activities & Governance	6		ber of volunteers (estimate if				6	8
۲	7a		lated business revenue from		(<i>)</i> ,		7a	0
	b	Net unrelat	7b	0				
	_					Prior Ye		Current Year
e	8	Contributio	,991,509	86,961,801				
en	9	Program se		0				
Revenue	10		t income (Part VIII, column (A				961,319	3,411,063
	11	Other reve	nue (Part VIII, column (A), line	es 5, 6d, 8c, 9c, 1	10c, and 11e)		295,241	239,613
	12	Total reven	nue-add lines 8 through 11 (r	must equal Part V	III, column (A), line 12) 144	,248,069	90,612,477
	13		d similar amounts paid (Part I				,636,841	35,829,203
	14	Benefits pa	aid to or for members (Part I)					
ŝ	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 21,9					,916,139	32,721,353
Expenses	16a	Profession	al fundraising fees (Part IX, c	0	0			
xpe	b	Total fundr	raising expenses (Part IX, col					
Ш	17	Other expe	enses (Part IX, column (A), lin	,633,518	27,566,683			
	18	Total expe	nses. Add lines 13–17 (must	,186,498	96,117,239			
	19	Revenue le	ess expenses. Subtract line 1	18 from line 12 .		. (1,	938,429)	(5,504,762)
Net Assets or Fund Balances						Beginning of Cu	rrent Year	End of Year
sets	20	Total asset	ts (Part X, line 16)			. 137	,542,319	81,417,302
dBå	21	Total liabili	ities (Part X, line 26)			. 115	,874,802	65,254,547
P. Re	22	Net assets	or fund balances. Subtract I	line 21 from line 2	20	. 21	,667,517	16,162,755
	art II	Signatu	ire Block					
Un	der pena	Ities of perjury	, I declare that I have examined this	return, including acco	ompanying schedules and	statements, and to t	he best of I	my knowledge and belief, it is
tru	e, correct	t, and complet	e. Declaration of preparer (other than	n officer) is based on a	all information of which pre Signed by:	parer has any knowl	edge.	
					1			
Sig	gn	Signature	of officer		dayo udutifa	D	ate	(11 (2024
He	-	DAYO AD	DETIFA, CHIEF EXECUTIVE OF	FICER	9B1CB7BF187417		12/	/11/2024
			rint name and title	-				
	• •		e preparer's name	Preparer's signature	e	Date	Check	if PTIN
Pa				Gucen	~/	11/14/2024	self-emp	
	epare	r			1	1	ı's EIN	34-6565596
Us	e Onl	y Firm's add			Y 10001-8604		ne no.	(212) 773-3000
Ma	v the IF		this return with the preparer					. V Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

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Form **990** (2023)

Form 99	D (2023)	Page 2
Part		
	Check if Schedule O contains a response or note to any line in this Part III	🗹
1	Briefly describe the organization's mission: FIND IS AN INTERNATIONAL NON-PROFIT ORGANIZATION THAT ENABLES THE DEVELOPMENT AND DELIVERY OF MUCH-NEEDED DIAGNOSTIC TESTS FOR POVERTY-RELATED DISEASES. FIND ACTS AS A BRIDGE BETWEEN EXF IN TECHNOLOGY DEVELOPMENT, POLICY AND CLINICAL CARE, REDUCING BARRIERS TO INNOVATION AND EFFECTIVE IMPLEMENTATION OF DIAGNOSTIC SOLUTIONS IN LOW-AND-MIDDLE-INCOME COUNTRIES.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
Z	prior Form 990 or 990-EZ?	🗌 Yes 🕑 No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	🗌 Yes 🕑 No
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allow the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$25,480,451 including grants of \$13,087,039) (Revenue \$ SEE SCHEDULE O	0_)
4b	(Code:) (Expenses \$ 17,309,907 including grants of \$ 6,870,781) (Revenue \$) (Revenue \$	0)
4c	(Code:) (Expenses \$8,701,980 including grants of \$2,948,582) (Revenue \$ SEE SCHEDULE O	0)
4d	Other program services (Describe on Schedule O.)	
4u 4e	(Expenses \$ 30,536,891 including grants of \$ 12,922,801) (Revenue \$ 0) Total program service expenses 82,029,229	
		Form 990 (2023)

Form 99				Page 3			
Part	V Checklist of Required Schedules						
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	No			
2 3	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	2	v	~			
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		~			
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		~			
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> "Yes," <i>complete Schedule D, Part I</i>	6		-			
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		~			
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III						
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		~			
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10		~			
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X, as applicable.						
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI						
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		~			
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		~			
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		~			
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11e 11f		~			
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	~				
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	~				
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13 14a	~	~			
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> .	14b	~				
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	~				
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16	-	~			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17		~			
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .	18		~			
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19		~			
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~			
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	20b					
		21	~				

Part	V Checklist of Required Schedules (continued)			
			Yes	N
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		v
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .	23	~	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	24d 25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		·
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		
b c	A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28b 28c		
29 30	Did the organization receive more than \$25,000 in noncash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29 30		•
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	31		•
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b	~ ~	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	~	
Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			.
			Yes	N
1a b	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable1a0Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable1b0Did the organization comply with backup withholding rules for reportable payments to vendors and	-		
С	reportable gaming (gambling) winnings to prize winners?	1c		
		-	n 990	<u> </u>

	0 (2023)			Page 5
Part			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 147			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	~	
b	If "Yes," enter the name of the foreign country IN, KE, SF, SZ, VM	14		
Fa	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	Fa		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
C C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		V
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		>
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b			
с	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		~
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		V
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
	If "Yes," complete Form 6069.			

Part	Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI	See in	struc	tions
Secti	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 8 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	-		
b 2	Enter the number of voting members included on line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		~
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? .	3		~
4 5 6 7a	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	4 5 6		ン ン ン
b	one or more members of the governing body?	7a 7b		~
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a b 9	The governing body?	8a 8b 9	> >	~
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	-	ode.)	•
			Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		~
11a b 12a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe on Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	11a 12a	2	~
b c	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12b	~	
13 14	describe on Schedule O how this was done. . </td <td>12c 13 14</td> <td>V V V</td> <td></td>	12c 13 14	V V V	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a b	The organization's CEO, Executive Director, or top management official	15a 15b	> >	
16a	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		~
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
Secti	on C. Disclosure	16b	L	
<u>Secu</u> 17	List the states with which a copy of this Form 990 is required to be filed NONE			
17 18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	T (sec	tion 5	501(c

- 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records. SABRI AIT-KHEIRA, CHEMIN DU POMMIER 40, 1218 GRAND-SACONNEX, SZ, () -1

Form 990 (2023)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)	Position (do not check more than one		(D)	(E)	(F)				
Name and title	Average	``				e than c is both		Reportable	Reportable	Estimated amount
	hours	office				or/trust		compensation	compensation	of other
	per week (list any hours for related organizations below dotted line)	Institutional trustee Individual trustee or director		Highest compensated employee Key employee Officer		Former	from the organization (W-2/ 1099-MISC/ 1099-NEC)	from related organizations (W-2/ 1099-MISC/ 1099-NEC)	compensation from the organization and related organizations	
(1) WILLIAM RODRIGUEZ	40.0									
CHIEF EXECUTIVE OFFICER	0.0			~				397,275	0	100,961
(2) SERGIO CARMONA	40.0									
CHIEF MEDICAL OFFICER	0.0			V				342,556	0	74,970
(3) MARTA FERNANDEZ SUAREZ	40.0									
CHIEF TECHNOLOGY OFFICER	0.0			V				329,322	0	84,426
(4) CASSANDRA KELLY-CIRINO	40.0									
VP, HEALTH PROGRAMMES	0.0			~				266,651	0	66,966
(5) LOUISA CHAUBERT	40.0									
DIRECTOR OF FINANCE	0.0			~				267,747	0	62,926
(6) WILLO BROCK	40.0									
EXECUTIVE VP, EXTERNAL AFFAIRS	0.0			V				320,525	0	0
(7) SHARON SAACKS	40.0									
SENIOR DIRECTOR, PROGRAMME OPERATIONS	0.0			V				252,163	0	63,150
(8) MORTEN RUHWALD	40.0									
DIRECTOR, TUBERCULOSIS PROGRAMME	0.0					~		254,024	0	55,870
(9) EMMA JANE HANNAY	40.0									
CHIEF ACCESS OFFICER	0.0			V				247,968	0	53,498
(10) BEATRICE MOUTON	40.0									
DIRECTOR, HUMAN RESOURCES	0.0					~		246,488	0	54,956
(11) STEFANO ONGARELLO	40.0									
DIRECTOR, DATA SCIENCE	0.0					~		230,390	0	54,167
(12) BROOKE NICHOLS	40.0									
SENIOR DIRECTOR, IMPACT	0.0					~		254,026	0	30,113
(13) SYLVAIN BIELER	40.0									
PRINCIPAL SCIENTIST	0.0					~		235,512	0	43,469
(14) DANIEL BAUSCH	40.0									
SNR. ADVISOR CEO; GLOBAL HEALTH SEC (LEFT 11/23)	0.0				~			212,735	0	55,855

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Page	8
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or	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office	unles er and	Posi neck s per d a di	more rson	e than c is both or/trust	n an	(D) Reportable	(E) Reportable	(F) Estimated amount
Name and title or (15) SANJAY SARIN VP, ACCESS (16) NORMA TORRES	Average hours per week (list any hours for related organizations below	box, office	unles er and	neck ss pei d a di	more rson	is both	n an	Reportable	Reportable	
(15) SANJAY SARIN VP, ACCESS (16) NORMA TORRES	(list any hours for related organizations below	Individu or direc	Inst				ee)	compensation from the	compensation from related	of other compensation
VP, ACCESS (16) NORMA TORRES		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(16) NORMA TORRES	40.0									
·	0.0				~			238,003	0	0
CHIEF OPERATING OFFICER	40.0									
	0.0			~				145,082	0	16,250
(17) AYOADE ALAKIJA	1.0									
CHAIRMAN OF THE BOARD	0.0	~						0	0	0
(18) CARLOS MOREL MEDICIS	1.0									
MEMBER OF THE BOARD (LEFT 11/23)	0.0	~						0	0	0
(19) DANIEL ROBERT CAMUS	1.0									
MEMBER OF THE BOARD (LEFT 11/23)	0.0	~						0	0	0
(20) DAVID HEYMANN	1.0									
MEMBER OF THE BOARD	0.0	~						0	0	0
(21) FRUTIGER CHRISTIAN	1.0									
MEMBER OF THE BOARD	0.0	~						0	0	0
(22) IONA KICKBUSH	1.0									
MEMBER OF THE BOARD (LEFT 11/23)	0.0	~						0	0	0
(23) KAMINENI SHOBANA	1.0									
MEMBER OF THE BOARD	0.0	~						0	0	0
(24) MARCEL TANNER	1.0									
MEMBER OF THE BOARD (LEFT 6/23)	0.0	~						0	0	0
(25) (SEE STATEMENT)										
		Ĺ								
1b Subtotal 4,240,467 0 817,577										
c Total from continuation sheets to Part V									1	۹
d Total (add lines 1b and 1c)			•	•		•	•	0	0	0
2 Total number of individuals (including but n reportable compensation from the organiza							•	4,240,467	0	817,577

3	Did the organization list any former officer, director, trustee, key employee, or highest compensated
	employee on line 1a? If "Yes," complete Schedule J for such individual
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the

- 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual .
- **5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SD BIOSENSOR INC, 16, DEOGYEONG-DAERO 1556BEON-GIL, GYEONGGI-DO, 16690, KS	MOLECULAR R&D	4,054,130
BIONEER CORP., 8-11 MUNPYEONGSEO-RO, DAEDEOK-GU, DAEJEON, 306-220, KS	MOLECULAR R&D	4,000,000
DIAGNOSTIC CONSULTING NETWORK, INC., 3193 LIONSHEAD AVE., CARLSBAD, CA 92010	HIGH PERFORMANCE RAP ASSAYS	1,199,096
XIXIA PHARMACEUTICALS, 123 TONETTI ST, HALFWAY HOUSE, MIDRAND, 1685, SF	LOCAL MANUFACTURING CAPACITY	1,000,000
AFRICAN SOCIETY FOR LABORATORY MEDICINE (ASLM), THE PIVOT, BLOCK E, THIRD FLOOR, MONTECASINO BOULEVARD, FOURWAYS, 2055, GAUTENG, SF	LOCAL SYSTEMS STRENGTHENING	979,800
2 Total number of independent contractors (including but not limited to received more than \$100,000 of compensation from the organization	those listed above) who 156	

Yes No

V

~

V

3

4

5

Part VIII Statement of Revenue

Total Add lines 1: Total Add lines 1: Image: Carbon 2: Carbon 3: Carbon 3: <thcarbon 3:<="" th=""> Carbon 3: C</thcarbon>	Part	VIII	Statement of Revenue Check if Schedule O contains a respor	ise or note to an	v line in this Pa	rt VIII		
Built State Built State State <thstate< th=""></thstate<>					-	(B) Related or exempt	(C) Unrelated	(D) Revenue excluded from tax under
Open of the second se	ts, ts	1a	Federated campaigns 1a					
Open of the second se	ran	b	· · · · · · · · · · · · · · · · · · ·					
Open of the second se	, G	С						
Open of the second se	iifts ar /	d	-					
Open of the second se	a, G			65,119,048				
Open of the second se	si Si	T		04.040.750				
Open of the second se	buti	n		21,842,753				
Open of the second se	li j	9		\$				
Open of the second se	anc	h	-9		86.961.801			
g Total. Add lines 2a-2f. 0 3 investment income (including dividends, interest, and divers similar amounts) 3.411,063 3.411,063 4 income from investment of tax-exempt bond proceeds 3.411,063 3.411,063 3.411,063 5 Royalties 6a Gross rents 7a Gross anomati from sales of assets of assets of assets of clain or (loss) 7a Gross income from fundraising events (not including \$ 8a Gross income from fundraising events (not including \$. <th>-</th> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	-							
g Total. Add lines 2a-2f. 0 3 Investment income (including dividends, interest, and other similar amounts) 3.411.063 3.411.063 4 Income from investment of tax-exempt bond proceeds 3.411.063 3.411.063 5 Royatties	e	2a						
g Total. Add lines 2a-2f. 0 3 Investment income (including dividends, interest, and divers similar amounts) 3.411.063 3.411.063 4 Income from investment of tax-exempt bond proceeds 3.411.063 3.411.063 5 Royatties . . . b Less: rental expenses 60 . . c Rental income or (loss) 6c 0 0 d Net rental income or (loss) . . . other than investment form sales of assets of cost amount from ther than investment. . . . b Less: cost or other basis and sales expenses b Less: cost or other basis and sales expenses c Rain or (loss) b Less: cost or other basis and sales expenses c Rain or (loss) 	e vi	b						
g Total. Add lines 2a-2f. 0 3 investment income (including dividends, interest, and divers similar amounts) 3.411,063 3.411,063 4 income from investment of tax-exempt bond proceeds 3.411,063 3.411,063 3.411,063 5 Royalties 6a Gross rents 7a Gross anomati from sales of assets of assets of assets of clain or (loss) 7a Gross income from fundraising events (not including \$ 8a Gross income from fundraising events (not including \$. <th>anu enu</th> <td>С</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	anu enu	С						
g Total. Add lines 2a-2f. 0 3 Investment income (including dividends, interest, and divers similar amounts) 3.411.063 3.411.063 4 Income from investment of tax-exempt bond proceeds 3.411.063 3.411.063 5 Royatties . . . b Less: rental expenses 60 . . c Rental income or (loss) 6c 0 0 d Net rental income or (loss) . . . other than investment form sales of assets of cost amount from ther than investment. . . . b Less: cost or other basis and sales expenses b Less: cost or other basis and sales expenses c Rain or (loss) b Less: cost or other basis and sales expenses c Rain or (loss) 	ran lev	d						
g Total. Add lines 2a-2f. 0 3 Investment income (including dividends, interest, and divers similar amounts) 3.411.063 3.411.063 4 Income from investment of tax-exempt bond proceeds 3.411.063 3.411.063 5 Royatties . . . b Less: rental expenses 60 . . c Rental income or (loss) 6c 0 0 d Net rental income or (loss) . . . other than investment form sales of assets of cost amount from ther than investment. . . . b Less: cost or other basis and sales expenses b Less: cost or other basis and sales expenses c Rain or (loss) b Less: cost or other basis and sales expenses c Rain or (loss) 	Бо, Ц	_						
3 Investment income (including dividends, interest, and other similar amounts) 3,411,063 3,411,063 4 Income from investment of tax-exempt bond proceeds 3,411,063 3,411,063 5 Royatties 0 10 10 6a Gross rents 0 10 10 b Less: rental exponses 6b 0 0 c Rental income or (loss) 0 0 0 7a Gross amount from sales of asset other than inventory 0 9 0 b Less: cols or other basis arise of asset other than inventory 7a 0 0 b Less: cols or other basis arise of asset other than inventory 7a 0 0 d Net gain or (loss) 7c 0 0 0 c Gain or (loss) 7c 0 0 0 d Secores income from fundraising events inot including \$ 9a 0 0 c Gross income from fundraising events inot including \$ 9a 0 0 d <th>ā</th> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td>0</td>	ā					0	0	0
ender similar amounts) 3,411,063 3,411,063 3,411,063 4 Income from investment of tax-exempt bond proceeds		-			0			
4 Income from investment of tax-exempt bond proceeds 0 0 0 6a Gross rents 0		Ŭ			3 411 063			3 411 063
S Royalties Image: Construction of the second of the seco		4			0,111,000			0,111,000
Ga Gross rents (i) Real (ii) Personal b Less: rental expenses 6c 0 0 c Rental income or (loss) 6c 0 0 7a Gross amount from sales of assets other than inventory (i) Securities (ii) Other and allow spenses (iii) Securities (iii) Other and allow spenses (iiii) Securities (iiii) Other and allow spenses (iii) Securities (iii) (iiii) Securities (iii) Securities <td< td=""><th></th><td></td><td>•</td><td>· ·</td><td></td><td></td><td></td><td></td></td<>			•	· ·				
Bit Less: rental expenses Bit Income or (loss) Income or (loss) Income or (loss) 7a Gross amount from sales of assets other than inventory also other than inventory Income or (loss) Income or (loss) 7a Gross amount from sales of assets other than inventory Income or (loss) Income or (loss) 7b Income or (loss) Income or (loss) Income or (loss) 7b Income or (loss) Income or (loss) Income or (loss) 7c 0 0 Income or (loss) Income or (loss) 7c 0 0 Income or (loss) Income or (loss) 8a Gross income from fundraising events (not including \$ income or (loss) from fundraising events								
C Rental income or (loss) Gc 0 0 d Net rental income or (loss)		6a	Gross rents 6a					
errors a Net rental income or (loss) 0) Securities 0) Other 7a Gross amount from sales of assets other than inventory 0) Securities 0) Other b Less: cost or other basis and sales expenses 7b		b	Less: rental expenses 6b					
Percent set 7a Gross amount from sales of assets ot ruter than inventory bill test cost or other than inventory bill test cost or other basis and sales expenses . 7a 7a b Lest: cost or other basis and sales expenses . 7c 0 0 0 c Gain or (loss)		С		0				
Bit Sales of assets other than inventory and sales expenses. Ta Ta b Less: cost or ther basis and sales expenses. Tb TC 0 0 c Gain or (loss) add alse expenses. add alse expenses. add alse expenses. add alse expenses. add alse expenses. add alse add alse expenses. b Less: clicect expenses. ga Gross income or loss) from gaming activities. b Less: cost of goods sold .		_						
other than inventory 7a 7a b Less: cost of ther basis and sales expenses 7b 7c 0 0 C Gain or (loss) 7c 0 0 0 Ba Gross income from fundraising events (not including \$ of contributions reported on line to). See Part IV, line 18 8a 8a 8a D Less: direct expenses 8b 9a Gross income from gaming activities. See Part IV, line 19 9a 9b Less: direct expenses 10a Gross ales of inventory, less returns and allowances 10a Gross sole of inventory, less returns and allowances Business Code 11a COMMISSION ON TAX DEDUCTION 900099 239,613 12 Total revenue. See instructions 90,612,477 0 0 3,650,676		7a		(II) Other				
B Less: cost or other basis and sales expenses To To C Gain or (loss) To 0 0 d Net gain or (loss) To 0 0 Ba Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 Ba Ba b Less: direct expenses Ba Ba Ba c Net income or (loss) from fundraising events Ba See Part IV, line 18 See Part IV, line 19 ga Gross income from gaming activities. See Part IV, line 19 Ba See Part IV, line 19 See Part IV, line 19 ga Gross sales of inventory, less returns and allowances 9b See Part IV, line 19								
and sales expenses Tb Tc O O c Gain or (loss) d Net gain or (loss) 8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses g Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses .	Ø	b	, 14					
a c Gain or (loss) . 1 0 0 0 a A Net gain or (loss) Ba Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 .	ňu	-						
d Net gain or (loss)	۵ (с		0				
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Inclusion	Ó							
b Less: direct expenses 8b c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9a b Less: direct expenses 9b c Net income or (loss) from gaming activities 9b c Net income or (loss) from gaming activities c Net income or (loss) from gaming activities fl0a Gross sales of inventory, less returns and allowances 10a b Less: cost of goods sold 10b c Net income or (loss) from sales of inventory b Less: cost of goods sold 10b c Net income or (loss) from sales of inventory b Essices CodMMISSION ON TAX DEDUCTION 900099 239,613 239,613 c <								
c Net income or (loss) from fundraising events . . . 9a Gross income from gaming activities. See Part IV, line 19 . . . b Less: direct expenses b Less: direct expenses 10a Gross sales of inventory, less returns and allowances . . . b Less: cost of goods sold b Less: cost of goods sold c Net income or (loss) from sales of inventory c Net income or (loss) from sales of inventory c Net income or (loss) from sales of inventory c c c 								
9a Gross income from gaming activities. See Part IV, line 19 9a 9b 9b b Less: direct expenses 9b 9b 9b c Net income or (loss) from gaming activities 9c 9c 10a Gross sales of inventory, less returns and allowances 10a 10a b Less: cost of goods sold 10b 10b 10b c Net income or (loss) from sales of inventory. 10b 10b 10c c Net income or (loss) from sales of inventory. 10b 10b 10c c Net income or (loss) from sales of inventory. 10b 10b 10c c Image: Solution of the problem of the pro				nto				
activities. See Part IV, line 19 . 9a 9b b Less: direct expenses 9b								
b Less: direct expenses		•••	and dates. One Doubly Res 40					
10a Gross sales of inventory, less returns and allowances 10a Image: second control of the second control on the second co		b	Less: direct expenses 9b					
returns and allowances 10a b Less: cost of goods sold 10b c Net income or (loss) from sales of inventory . some or distribution of the second of		С	Net income or (loss) from gaming activitie	es				
b Less: cost of goods sold 10b c Net income or (loss) from sales of inventory 11a COMMISSION ON TAX DEDUCTION b c d All other revenue		10a						
c Net income or (loss) from sales of inventory Business Code Business Code 11a COMMISSION ON TAX DEDUCTION 900099 239,613 239,613 b			160					
Business Code Business Code 11a COMMISSION ON TAX DEDUCTION 900099 239,613 239,613 b			-					
Ina COMMISSION ON TAX DEDUCTION 900099 239,613 239,613 b		С	iver income or (loss) from sales of invento	-				
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Image: Total Add lines fra-frid	Jue			300033	239,013			239,013
Image: Total Add lines fra-frid	ella							
Image: Total Add lines fra-frid	Re				0	0	0	0
12 Total revenue. See instructions 90,612,477 0 0 3,650,676	Σ				-	-		
			Total revenue. See instructions		90,612,477	-	-	3,650,676

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Sectio	on 501(c)(3) and 501(c)(4) organizations must comp				
	Check if Schedule O contains a response	e or note to any line	in this Part IX .		🗌
	ot include amounts reported on lines 6b, 7b, o, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		expenses	gonoral experiede	expenses
	and domestic governments. See Part IV, line 21 .	5,506,497	5,506,497		
2	Grants and other assistance to domestic	0,000,101	0,000,101		
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
•	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	30,322,706	30,322,706		
4	Benefits paid to or for members	00,022,000			
5	Compensation of current officers, directors,				
	trustees, and key employees	2,368,660	1,835,073	487,267	46,320
6	Compensation not included above to disqualified	_,000,000	.,000,010	,201	
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B) .				
7	Other salaries and wages	26,390,174	20,445,823	5,122,334	822,017
8	Pension plan accruals and contributions (include		,,	-,,	,
	section 401(k) and 403(b) employer contributions)	1,555,787	1,213,349	323,819	18,619
9	Other employee benefits	557,973	303,366	245,530	9,077
10	Payroll taxes	1,848,759	1,382,786	437,196	28,777
11	Fees for services (nonemployees):	.,	.,	,	
a	Management	876,113	360,075	516,038	
b		489,127	291,535	197,592	
c		421,978	205,068	216,910	
d	Lobbying		,		
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A), amount, list line 11g expenses on Schedule O.) .	213	213	0	0
12	Advertising and promotion				
13	Office expenses	972,241	828,394	143,847	
14	Information technology	2,697,206	1,436,454	1,260,752	
15	Royalties				
16	Occupancy	1,182,998	6,500	1,176,498	
17	Travel	3,725,429	2,995,544	577,372	152,513
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	845,013	740,092	98,197	6,724
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .				
23	Insurance	505,672	297,469	208,203	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
a	PROJECT CONTRACTOR	12,695,340	12,050,460	484,741	160,139
b	EQUIPMENT & SUPPLIES	1,654,059	1,515,245	138,685	129
c	FOREIGN EXCHANGE LOSSES	1,108,721		1,108,721	
d	TRANSLATION & SPONSORSHIP	392,573	292,580	99,993	
e	All other expenses	0	0	0	0
25	Total functional expenses. Add lines 1 through 24e	96,117,239	82,029,229	12,843,695	1,244,315
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)				

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	n 990 (20	•			Page 11
P	art X				_
		Check if Schedule O contains a response or note to any line in this Par	(A) Beginning of year		
	1	Cash-non-interest-bearing	39,489,542	1	13,290,319
	2	Savings and temporary cash investments	81,401,662	2	59,797,621
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	7,215,019	4	6,220,098
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%		•	-,,
	6	controlled entity or family member of any of these persons Loans and other receivables from other disqualified persons (as defined under applied in particip 4058(4)(2)(D)	0	5	0
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0	6	0
Assets	7	Notes and loans receivable, net	0	7	0
SS	8	Inventories for sale or use	0	8	0
٩	9 10a	Prepaid expenses and deferred charges	9,166,796	9	1,814,846
	_	basis. Complete Part VI of Schedule D 10a 6,989			
	b	Less: accumulated depreciation 10b 0		10c	6,989
	11	Investments-publicly traded securities	0	11	0
	12	Investments-other securities. See Part IV, line 11	0	12	0
	13	Investments-program-related. See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	269,300	15	287,429
	16	Total assets. Add lines 1 through 15 (must equal line 33)	137,542,319		81,417,302
	17	Accounts payable and accrued expenses	19,116,387	17	11,866,468
	18	Grants payable	0	18	0
	19		96,758,415	19	53,388,079
	20	Tax-exempt bond liabilities	0	20	0
Liabilities	21 22	Escrow or custodial account liability. Complete Part IV of Schedule D . Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%	0	21	0
iab		controlled entity or family member of any of these persons	0	22	0
_	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24 25	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X	0	24	0
		of Schedule D	0	25	0
	26	Total liabilities. Add lines 17 through 25	115,874,802	26	65,254,547
nces		Organizations that follow FASB ASC 958, check here \checkmark and complete lines 27, 28, 32, and 33.			
alaı	27	Net assets without donor restrictions	12,607,693	27	10,660,263
ä	28	Net assets with donor restrictions	9,059,824	28	5,502,492
Fund Balances		Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33.			
Net Assets or	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Ass	31	Retained earnings, endowment, accumulated income, or other funds		31	
∋t /	32	Total net assets or fund balances	21,667,517	32	16,162,755
ž	33	Total liabilities and net assets/fund balances	137,542,319	33	81,417,302

Form **990** (2023)

	00 (2023)			Pa	ge 12
Par	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		90,61	2,477
2	Total expenses (must equal Part IX, column (A), line 25)	2		96,11	7,239
3	Revenue less expenses. Subtract line 2 from line 1	3		(5,504	,762)
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		21,66	7,517
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10		16,16	2,755
Part					_
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," ex Schedule O.	cplain c	n		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		~
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled of	or		
	reviewed on a separate basis, consolidated basis, or both.				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi separate basis, consolidated basis, or both.	ted on	a		
-	Separate basis Consolidated basis Both consolidated and separate basis		-4		
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over the audit, review, or compilation of its financial statements and selection of an independent accounts				
	If the organization changed either its oversight process or selection process during the tax year, e		2c	~	
	Schedule O.	xpiairi c	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set fo	rth in th			
Ja	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		ie 3a		~
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits?	 Iaraa th			<i>v</i>
U	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a		3b		
		.aanto .	00		

Form **990** (2023)

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours (C) Position per week (Check all that apply)					n ply)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer				compensation from the organization and related organizations			
(25) MICHELE COSTAFORLAZ	1.0								_		
MEMBER OF THE BOARD (JOINED 3/23)	0.0	~						0	0	0	
(26) PRECIOUS MATSOSO	1.0	1						0	0	0	
MEMBER OF THE BOARD	0.0	•						0	0	0	
(27) RICK ARTHUR BRIGHT	1.0	1									
MEMBER OF THE BOARD (JOINED 3/23)	0.0	~						0	0	0	
(28) SOUMYA SWAMINATHAN	1.0	1						0	0	0	
MEMBER OF THE BOARD	0.0	•						0	0	0	

SCHE	DULE	Α
(Form	990)	

Public Charity Status and Public Support

OMB No. 1545-0047 2023

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public	
Inspection	

Name of the organization

Name of	of the organization					Employer identification	number
FOUN	IDATION FOR INNOVATIVE NEW DIA					98-040	
Par	Reason for Public Cha	r ity Status. (All	l organizations mus	t comple	ete this p	part.) See instruction	ons.
1 2	rganization is not a private founda A church, convention of church A school described in section A hospital or a cooperative hos A medical research organization	nes, or association 170(b)(1)(A)(ii) . Apital service orgono perated in co	on of churches descri (Attach Schedule E (F janization described i	bed in se orm 990) n section	ection 17 .) n 170(b)(1	0(b)(1)(A)(i).)(A)(iii).	iii). Enter the
5	hospital's name, city, and state	the benefit of a	college or university	owned o	r operate	ed by a government	al unit described in
	 section 170(b)(1)(A)(iv). (Complexity) A federal, state, or local governing An organization that normally described in section 170(b)(1) 	nment or govern receives a subs	tantial part of its sup				the general public
8	A community trust described in	n section 170(b)	(1)(A)(vi). (Complete I	Part II.)			
9	An agricultural research organi or university or a non-land-gra university:	nt college of agr	iculture (see instructio	ons). Ente	r the nam	ne, city, and state of	the college or
10	An organization that normally r receipts from activities related support from gross investment acquired by the organization a	to its exempt fun t income and uni	nctions, subject to ce related business taxal	rtain exce ble incom	eptions; a ne (less se	and (2) no more than ection 511 tax) from	33 ¹ /3% of its
11 12	 An organization organized and An organization organized and one or more publicly supported the box on lines 12a through 12 	operated exclusi l organizations d	vely for the benefit of, escribed in section 5 0	to perfori 09(a)(1) o	m the fun r section	ctions of, or to carry 509(a)(2). See secti	on 509(a)(3). Check
а	Type I. A supporting organ the supported organization supporting organization. Ye	(s) the power to	regularly appoint or e	lect a ma	jority of t		
b	Type II. A supporting organization(s). You must	the supporting o	rganization vested in	the same			
с	Type III functionally integ its supported organization(ally integrated with,
d	Type III non-functionally i that is not functionally integrequirement (see instructio	grated. The orga	nization generally mu	st satisfy	a distribu	ition requirement an	
е	Check this box if the organ functionally integrated, or 1						e II, Type III
f	Enter the number of supported of	•					
g	Provide the following information		ported organization(s).	1			
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
				Yes	No		
(A)							
(B)							
(C)							
(D)							

(E) Total
 Part II
 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support			<u></u> , p.			
	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	55,842,142	97,561,319	108,984,293	142,991,509	86,961,801	492,341,064
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf			,			0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	55,842,142	97,561,319	108,984,293	142,991,509	86,961,801	492,341,064
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						31,318,521
6	Public support. Subtract line 5 from line 4						461,022,543
	on B. Total Support						
Calen	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4	55,842,142	97,561,319	108,984,293	142,991,509	86,961,801	492,341,064
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	314,122	189,810	624,209	961,319	3,411,063	5,500,523
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	585,117	461,449	423,638	295,241	239,613	2,005,058
11	Total support. Add lines 7 through 10		,				499,846,645
12 13	Gross receipts from related activities, etc. First 5 years. If the Form 990 is for the organization, check this box and stop he	organization's				12 ear as a sectio	0 n 501(c)(3) □
Secti	on C. Computation of Public Suppor	rt Percentage	9				
14	Public support percentage for 2023 (line 6		-			14	92.23 %
15	Public support percentage from 2022 Sch					15	87.20 %
16a	331/3% support test-2023. If the organi box and stop here. The organization qua						
b	33 ¹ / ₃ % support test—2022. If the organization this box and stop here . The organization	zation did not	check a box o	n line 13 or 16	a, and line 15	is 33¹/₃% or m	ore, check
17a	10%-facts-and-circumstances test — 20 10% or more, and if the organization me Part VI how the organization meets the organization .	eets the facts- facts-and-circu	and-circumsta umstances tes	nces test, che t. The organiz	eck this box a ation qualifies	nd stop here . as a publicly	Explain in supported
b	10%-facts-and-circumstances test — 26 15 is 10% or more, and if the organizatio in Part VI how the organization meets the organization	on meets the fa	cts-and-circur cumstances te	nstances test, st. The organi	check this bo zation qualifies	x and stop he s as a publicly	r e . Explain supported
18	Private foundation. If the organization of instructions	did not check	a box on line	13, 16a, 16b	, 17a, or 17b,	check this bo	x and see
							(Form 990) 2023

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
-	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	•			•		
6 c c 1'	organization, check this box and stop he						
	on C. Computation of Public Suppor	÷				45	0/
15 16	Public support percentage for 2023 (line 8					15	%
16 Socti	Public support percentage from 2022 Sch on D. Computation of Investment Inc			<u></u>		16	%
17	Investment income percentage for 2023 (I			v line 13 colu	umn (f))	17	%
17 18	Investment income percentage from 2023 (investment income percentage from 2022)			-		17	<u>%</u>
10 19a	33 ¹ / ₃ % support tests – 2023. If the organi					-	
130	17 is not more than $33^{1}/_{3}$ %, check this box						
b	33 ¹ / ₃ % support tests – 2022. If the organiz	-	-	-		-	
~	line 18 is not more than $33^{1/3}$ %, check this k						
20	Private foundation. If the organization die	-	-	-			
	- mate roundation in the organization an			,,, .			o A (Eorm 990) 2023

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Schedule A (Form 990) 2023

1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

- Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2
- 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions). Yes No
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Yes No

1

2

1

3

2a

2b

3a

3b

Yes No

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	\square Check berg if the current year is the organization's first as a non-function	- 1	· · · · · · · · · · · · · · · · · · ·	

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2023

Schedu	le A (Form 990) 2023				Page 7
Part	V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organi	zations (continue	d)	
Sect	ion D—Distributions				Current Year
1	Amounts paid to supported organizations to accomplish	exempt purposes		1	
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	empt purposes of suppo	orted	2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required-	-provide details in Part	VI)	5	
6	Other distributions (describe in Part VI). See instructions.		,	6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions.	h the organization is res	ponsive	8	
9	Distributable amount for 2023 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	Section E–Distribution Allocations (see instructions) (i) Underdistribution Pre-2023				(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reasonable cause required <i>—explain in Part VI</i>). See instructions.				
3	Excess distributions carryover, if any, to 2023				
а	From 2018				
b	From 2019				
С	From 2020				
d	From 2021				
е	From 2022				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2023 distributable amount				
i	Carryover from 2018 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2023 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2019				
b	Excess from 2020				
С	Excess from 2021				
d	Excess from 2022				
е	Excess from 2023				

Schedule A (Form 990) 2023

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3c, 4b, 4c, 5a, 6d, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section E, lines 1c, 2a, 2b, 3c, 4b, 4c, 5a, 6d, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section E, lines 1 and 3c, 4b, 4c, 5a, 6d, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section E, lines 1 and 3c, 4b, 4c, 5a, 6d, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 3c, 4b, 4c, 5a, 6d, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 3c, 4b, 4c, 5a, 6d, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 3c, 4b, 4c, 5a, 6d, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 3c, 4b, 4c, 4b, 4c
	3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation
SCHEDULE A, PART II - COLUMNS A-C	THE SUPPORT AMOUNTS REPORTED IN COLUMNS A THROUGH C ARE REPORTED ON A CONSOLIDATED BASIS.

Return Reference - Identifier				Explanation			
SCHEDULE A, PART II, LINE 10 - OTHER	Description	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
INCOME	(1) COMMISSION ON TAX DEDUCTION	585,117	461,449	423,638	295,241	239,613	2,005,058
	Total	585,117	461,449	423,638	295,241	239,613	2,005,058

Schedule of Contributors

OMB No. 1545-0047

Attach to Form 990, 990-EZ, or 990-PF. Go to *www.irs.gov/Form*990 for the latest information.



Employer identification number 98-0407553

Department of the Treasury Internal Revenue Service Name of the organization

Filers of:	Section:				
Form 990 or 990-EZ	✓ 501(c)(3) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
	501(c)(3) taxable private foundation				

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)	Page 2
Name of organization	Employer identification number
FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS	98-0407553
Part Contributors (see instructions). Use duplicate copies of Part Lif additional space	is needed

raiti	Contributors (see instructions). Ose duplicate cop	bles of Fart I if additional space is i	leeueu.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$	PersonImage: Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)	Page 2
Name of organization	Employer identification number
FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS	98-0407553
Part Contributors (see instructions) Use duplicate copies of Part Lif additional space	is needed

Farti	Contributors (see instructions). Ose duplicate co	oles of Fart I if additional space is i	leeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonImage: CompletePayrollImage: CompleteNoncashImage: Complete(CompletePart II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			PersonPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonPayrollNoncashImage: Noncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			PersonPayrollNoncash(Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)	Page 3
Name of organization	Employer identification number
FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS	98-0407553

Part II

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$\$	

FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS - 98-0407553

Schedule B (Form 990) (2023)

FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS 98-0407553 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), c (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) a the following line entry. For organizations completing Part III, enter the total of <i>exclusively</i> religious, charitable, contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is he part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee	Schedule B (Fo	orm 990) (2023)			Page	
(10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) a the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) \$ (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is he part II (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is he part II (a) No. (e) Transfer of gift (d) Description of how gift is he part II (a) No. (c) Use of gift (d) Description of how gift is he part II (a) No. (c) Transfer of gift (d) Description of how gift is he part II (a) No. (c) Transfer of gift (d) Description of how gift is he part II (a) No. (b) Purpose of gift (c) Use of gift (a) No. (b) Purpose of gift (c) Use of gift (c) Use of gift (d) Description of how gift is he part I (e) Transfer of gift (e) Transfer of gift	-		3		Employer identification number 98-0407553	
Part I Image: Constraint of the second s	Part III	Exclusively religious, charitable, e (10) that total more than \$1,000 fo the following line entry. For organiza contributions of \$1,000 or less for the	etc., contributions to or the year from any ations completing Par he year. (Enter this in	one contributor. t III, enter the tota formation once. S	Complete columns (a) through (e) and I of <i>exclusively</i> religious, charitable, etc.,	
Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee	(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
(a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is he				-		
from Part I (b) Purpose of gift (c) Use of gift		Transferee's name, address, a	and ZIP + 4	Relatior	nship of transferor to transferee	
	from	(b) Purpose of gift	(c) Use (of gift	(d) Description of how gift is held	
		Transferee's name, address, a		-	nship of transferor to transferee	
(a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is he	from	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee		Transferee's name, address, a				
(a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is he		(b) Purpose of gift	(c) Use (of gift	(d) Description of how gift is held	
		Transferee's name, address, a			nship of transferor to transferee	

Schedule B (Form 990) (2023) 11/15/2024 4:54:43 PM

SCHEDULE	D
(Form 990)	

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. 2023 Open to Public Inspection

OMB No. 1545-0047

Name	of the	organization

Department of the Treasury

Internal Revenue Service

Employer identification number

FOUN	DATION FOR INNOVATIVE NEW DIAGNOSTICS		98-0407553
Par		ised Funds or Other Similar Fund	
i ai	Complete if the organization answered "		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor		
	funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, a		
	only for charitable purposes and not for the beneficonferring impermissible private benefit?		
Dev			· · · · · · L Yes L No
Par	II Conservation Easements Complete if the organization answered "	Voo" on Form 000 Part IV, line 7	
1	Purpose(s) of conservation easements held by the		
•	 Preservation of land for public use (for example, recre 		a historically important land area
	Protection of natural habitat	-	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization he	ld a qualified conservation contribution	in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		. 2 a
b	Total acreage restricted by conservation easements	S	. 2b
С	Number of conservation easements on a certified h		. 2c
d	Number of conservation easements included on lin		not
	on a historic structure listed in the National Registe		· 2d
3	Number of conservation easements modified, trans	sferred, released, extinguished, or term	ninated by the organization during the
	tax year		
4 5	Number of states where property subject to conser Does the organization have a written policy reg		ection handling of
Ŭ	violations, and enforcement of the conservation eas		
6	Staff and volunteer hours devoted to monitoring, inspec	cting, handling of violations, and enforcing	
			······································
7	Amount of expenses incurred in monitoring, inspectin	g, handling of violations, and enforcing c	conservation easements during the year
8	Does each conservation easement reported on line	· · ·	ection 170(h)(4)(B)(i)
•			
9	In Part XIII, describe how the organization reports of sheet, and include, if applicable, the text of the food		
	organization's accounting for conservation easeme		
Part	<u> </u>		Other Similar Assets
i ai i	Complete if the organization answered "		
1a	If the organization elected, as permitted under FAS		e statement and balance sheet works
	of art, historical treasures, or other similar assets		
	service, provide in Part XIII the text of the footnote	to its financial statements that describe	es these items.
b	If the organization elected, as permitted under FAS		
	art, historical treasures, or other similar assets held	-	earch in furtherance of public service,
	provide the following amounts relating to these iten		
	(i) Revenue included on Form 990, Part VIII, line 1		\$
~	(ii) Assets included in Form 990, Part X		\$
2	If the organization received or held works of art, following amounts required to be reported under FA		assets for financial gain, provide the
~		-	¢
a b	Revenue included on Form 990, Part VIII, line 1 . Assets included in Form 990, Part X		····φ ····\$
			· · · •

Schedu	e D (Form 990) 2023									l	Page 2
Part											
3	Using the organization's acquisition, collection items (check all that apply).		ssion, and ot	ther reco	rds, chec	k any of th	e follov	ving that make	significa	nt use	of its
а	Public exhibition			d	🗌 Loan	or exchang	e progi	ram			
b	Scholarly research			е	Other						
с	Preservation for future generations	;									
4	Provide a description of the organization		collections a	and expla	ain how t	hey further	the org	anization's ex	empt pur	pose ir	n Part
	XIII.					•		-			
5	During the year, did the organization	solic	it or receive	donation	is of art,	historical t	reasure	s, or other sim	nilar		
	assets to be sold to raise funds rather									∕es ⊺	No
Part	IV Escrow and Custodial Arra	ande	ments								
	Complete if the organization 990, Part X, line 21.			" on For	m 990, F	Part IV, lin	e 9, or	reported an a	amount (on For	m
1a	Is the organization an agent, trustee, included on Form 990, Part X?									r∕es ⊺	No
b	If "Yes," explain the arrangement in P								· 🗆		
D			in and comple		nowing to	able.			Amount		
•	Paginning balance						1		Amount		
C L	Beginning balance						1c				
d	Additions during the year										
e	Distributions during the year						16				
f	Ending balance						11			/ [
2a	Did the organization include an amount								•		
Par	If "Yes," explain the arrangement in P Endowment Funds	art XI	II. Check her	e ir the e	xpianatio	n nas been	provid	ed in Part XIII		. L	
Far	Complete if the organization	000	worod "Voc	" on For	m 000 [Dart IV/ lin	o 10				
	Complete il the organization					(c) Two yea		(d) Three years ba			heel
4		(a)	Current year	(D) Pri	or year	(c) I wo yea	rs dack	(d) Three years ba	аск (е) го	our years	раск
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and										
d	Grants or scholarships										
е	Other expenditures for facilities and										
_	programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of t		-		e (line 1g	i, column (a	ı)) held	as:			
а	Board designated or quasi-endowmen			%							
b	Permanent endowment	%									
С	Term endowment%										
-	The percentages on lines 2a, 2b, and										
3a	Are there endowment funds not in the	e pos	session of th	ne organi	zation the	at are held	and ad	ministered for	the	2.4	
	organization by:									Yes	No
	(i) Unrelated organizations?								. 3a(<u> </u>
-	(ii) Related organizations?									-	<u> </u>
b	If "Yes" on line 3a(ii), are the related o	-					· ·		. 3b		
4	Describe in Part XIII the intended uses		-	on's endo	owment fi	unds.					
Part	VI Land, Buildings, and Equip Complete if the organization			" on For	m 990, F	Part IV, lin	e 11a.	See Form 99	0, Part X	, line [.]	10.
	Description of property		(a) Cost or of			or other basis		Accumulated		ook valu	
			(investm	nent)	(o	ther)	d	epreciation			
1a	Land										
b	Buildings										
c	Leasehold improvements										
d	Equipment					6,989		0			6,989
e	Other					7					
-	Add lines 1a through 1e. (Column (d) n		qual Form 9	90, Part 2	, X, line 10	c, column (B)) .				6,989

Schedule D (Form 990) 2023

Part VII Investments-Other Securities Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives . . . (2) Closely held equity interests (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, line 12, col. (B)) Investments – Program Related Part VIII Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, line 13, col. (B)) **Other Assets** Part IX Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, line 15, col. (B)) . **Other Liabilities** Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, line 25, col. (B)) . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedu	e D (Form 990) 2023				Page 4
Part				Return	
	Complete if the organization answered "Yes" on Form 990,				
1	Total revenue, gains, and other support per audited financial statements			1	90,612,477
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	0		
е	Add lines 2a through 2d			2e	0
3	Subtract line 2e from line 1	· · .		3	90,612,477
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	0		
С	Add lines 4a and 4b			4c	0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)		5	90,612,477
Part				er Return	
	Complete if the organization answered "Yes" on Form 990,	Part I	/, line 12a.		
1	Total expenses and losses per audited financial statements			1	96,117,239
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
с	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	0		
e	Add lines 2a through 2d			2e	0
3	Ordenting at the state of the s			3	96,117,239
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			-	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	0		
c	Add lines 4a and 4b			4c	0
5	Total expenses. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, lin</i>			5	96,117,239
Part		0 10.)	<u></u>	5	00,117,200
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a an XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part				

SCHEDULE	ΞF
(Form 990)	

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 1 Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

1	6.	2023
		Open to Public Inspection
	Employ	er identification number
		98-0407553

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
- **2** For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

	1	,		,	1
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
SUB-SAHARAN AFRICA			PROGRAM SERVICES		
	1	8		STRENGTHENING EVALUATION WORK	18,609,385
SOUTH ASIA			PROGRAM SERVICES	LABORATORY	
(2)	0	0		STRENGTHENING EVALUATION WORK	4,501,457
EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	LABORATORY	
	1	10	I ROOKAW SERVICES	STRENGTHENING	10,390,772
	•	10		EVALUATION WORK	10,000,772
EUROPE (INCLUDING ICELAND AND GREENLAND)			PROGRAM SERVICES	LABORATORY STRENGTHENING	
(4) ICELAND AND GREENLAND)	1	134		EVALUATION WORK	48,717,494
SOUTH AMERICA			PROGRAM SERVICES	LABORATORY	
(5)	0	0		STRENGTHENING EVALUATION WORK	1,471,240
NORTH AMERICA (CANADA &			PROGRAM SERVICES	LABORATORY	
(6) MEXICO ONLY)	0	0		STRENGTHENING	975,680
(0)	, v	v		EVALUATION WORK	010,000
RUSSIA AND NEIGHBORING			PROGRAM SERVICES	LABORATORY STRENGTHENING	
(7) STATES	0	0		EVALUATION WORK	187,743
MIDDLE EAST AND NORTH			PROGRAM SERVICES	LABORATORY	
(8) AFRICA	0	0		STRENGTHENING EVALUATION WORK	316,586
CENTRAL AMERICA AND THE			PROGRAM SERVICES	LABORATORY	
(9) CARIBBEAN	0	0		STRENGTHENING	15,825
(9)	°	~		EVALUATION WORK	10,020
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
3a Subtotal	3	152			85,186,182
	0	0			0
b Total from continuation sheets to Part I		U			Ŭ
	3	152			85,186,182
c Totals (add lines 3a and 3b)	3 	152			03,100,102

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50082W

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		SUB-SAHARAN AFRICA	DIAGNOSTICS	11,121,076	ELEC FD TRAN		N/A	N/A
(2)		SOUTH ASIA	DIAGNOSTICS	1,048,475	ELEC FD TRAN		N/A	N/A
(3)		EAST ASIA AND THE PACIFIC	DIAGNOSTICS	7,197,982	ELEC FD TRAN		N/A	N/A
(4)		EUROPE (INCLUDING ICELAND AND GREENLAND)	DIAGNOSTICS	9,384,896	ELEC FD TRAN		N/A	N/A
(5)		SOUTH AMERICA	DIAGNOSTICS	1,030,413			N/A	N/A
(6)		NORTH AMERICA (CANADA & MEXICO ONLY)	DIAGNOSTICS	417,024	ELEC FD TRAN		N/A	N/A
(7)		RUSSIA AND NEIGHBORING STATES	DIAGNOSTICS	69,192			N/A	N/A
(8)		MIDDLE EAST AND NORTH AFRICA	DIAGNOSTICS	53,648	ELEC FD TRAN		N/A	N/A
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
2 Enter total nu	mber of recipi)(3) organizatio	ent organizations lis n by the IRS, or for y	sted above that are which the grantee or	recognized as cha counsel has provid	arities by the foreigr led a section 501(c)(3	n country, recognized 3) equivalency letter	d as a tax	18

Schedule F (Form 990) 2023

Part III can be duplicated if additional space is needed.								
(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)		
				(b) Region (c) Number of (d) Amount of (e) Manner of recipients cash grant cash	(b) Region (c) Number of (d) Amount of (e) Manner of (f) Amount of recipients cash grant cash noncash	(b) Region (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description recipients cash grant cash noncash of noncash assistance		

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

Schedule F (Form 990) 2023

Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☐ Yes	🖌 No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	🗹 No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	🖌 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	☐ Yes	🗹 No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	☐ Yes	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	Yes	🖌 No

Schedule F (Form 990) 2023

Supplemental Information. Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); andPart III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE F, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS	CONTRACTS ARE GIVEN FOR RESEARCH AND DEVELOPMENT OF NEW TOOLS FOR THE DIAGNOSIS OF INFECTIOUS DISEASES. EXCEPT FOR THE INITIAL ADVANCE PAYMENTS, PAYMENTS ARE CONDITIONAL UPON ACHIEVEMENT OF MILESTONES OR DELIVERABLES THROUGH THE PERIOD OF THE CONTRACT AS EVIDENCED IN CONTRACTUALLY SPECIFIED REPORTS. IN ADDITION TO THE REGULAR REPORTS, PROGRAM MANAGERS MONITOR PROGRESS WITH REGULAR COMMUNICATIONS AND PHYSICAL AND VIRTUAL SITE VISITS. FINALLY, MOST MAJOR GRANTS ARE SUBJECT TO ANNUAL DONOR AUDITS WHICH ARE IN ADDITION TO THE STATUTORY AUDIT.
3 - METHOD ÚSED TÓ ACCOUNT FOR EXPENDITURES ON ORG'S	CENTRAL AMERICA AND THE CARIBBEAN -ACCRUAL EAST ASIA AND THE PACIFIC -ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND) -ACCRUAL MIDDLE EAST AND NORTH AFRICA -ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY) -ACCRUAL RUSSIA AND NEIGHBORING STATES -ACCRUAL SOUTH AMERICA -ACCRUAL SOUTH ASIA -ACCRUAL SUB-SAHARAN AFRICA -ACCRUAL
SCHEDULE F, PART II, LINE 1 - METHOD USED TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	EAST ASIA AND THE PACIFIC -ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND) -ACCRUAL MIDDLE EAST AND NORTH AFRICA -ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY) -ACCRUAL RUSSIA AND NEIGHBORING STATES -ACCRUAL SOUTH AMERICA -ACCRUAL SOUTH ASIA -ACCRUAL SUB-SAHARAN AFRICA -ACCRUAL

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.



OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

98-0407553

FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS Part I General Information on Grants and Assistance

1	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	
	the selection criteria used to award the grants or assistance?	ο

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) AUDERE							
1191 2ND AVE STE 450, SEATTLE, WA 98101	N/A		49,234				(SEE STATEMENT)
(2) BAYLOR COLLEGE OF MEDICINE							
1 BAYLOR PLAZA BCM 203, HOUSTON, TX 77030	74-1613878	501(C)(3)	548,709				(SEE STATEMENT)
(3) (SEE STATEMENT)							
	N/A		685,000				(SEE STATEMENT)
(4) BOSTON CHILDREN'S HOSPITAL							
300 LONGWOOD AVENUE, BOSTON, MA 02115	04-2774441	501(C)(3)	7,708				(SEE STATEMENT)
(5) BOSTON UNIVERSITY							
25 BUICK STREET, 2ND FLOOR, BOSTON, MA 02115	04-2103547	501(C)(3)	159,966				SPONSORED RESEARCH
(6) BROAD INSTITUTE							
415 MAIN STREET, CAMBRIDGE, MA 02142	26-3428781	501(C)(3)	355,100				(SEE STATEMENT)
(7) (SEE STATEMENT)							
	27-1414646	501(C)(3)	723,586				(SEE STATEMENT)
(8) DIAGNOSTIC CONSULTING NETWORK INC							
6354 CORTE DEL ABETO, CARLSBAD, CA 92011	20-5531959		1,012,297				(SEE STATEMENT)
(9) (SEE STATEMENT)							
	83-0343298		51,218				(SEE STATEMENT)
(10) (SEE STATEMENT)							
	N/A		206,993				(SEE STATEMENT)
(11) GEORGETOWN UNIVERSITY							
3700 O ST NW, WASHINGTON, DC 20057	53-0196603	501(C)(3)	400,000				(SEE STATEMENT)
(12) (SEE STATEMENT)							
2 Enter total number of section	501(c)(3) and go	⊥ vernment organiza	l ations listed in the l	ine 1 table			. 12
3 Enter total number of other or	ganizations listed	d in the line 1 table	э				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.						
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance	
1							
2							
3							
4							
5							
6							
7							
Part IV	Supplemental Information. Provi	de the information r	equired in Part I, li	ne 2; Part III, colum	n (b); and any other addit	ional information.	
(SEE STAT	EMENT)						
						Schedule I (Form 990) 2023	

Part II Grants and Other Assistance to Governments and Organizations in the United States (continued)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(12) HARVARD COLLEGE 1350 MASSACHUSETTS AVENUE, SUITE 72, CAMBRIDGE, MA 02138	04-2103580	501(C)(3)	39,206				PROJECT AGREEMENT WITH HARVARD FOR SEQ&TREAT MUTATIONS CATALOGUE WORK
(13) MESO SCALE DIAGNOSTICS LLC 1601 RESEARCH BOULEVARD, ROCKVILLE, MD 20850	52-1974952		56,128				IMMUNOFLUORESCENT TB LAM ASSAY FOR TB DIAGNOSIS.
(14) PROGRAM APPROPRIATE TECH IN HEALTH 2201 WESTLAKE AVENUE, SUITE 200, SEATTLLE, WA 98121	91-1157127	501(C)(3)	206,912				GENOMICS TRAININGS. SUPPORTING THE AFRICA CDC WORKFORCE DEVELOPMENT EFFORT FOR PATHOGEN GENOMIC SURVEILLANCE
(15) QUANTIGEN LLC 10300 KINCAID DR SUITE 200, FISHERS, IN 46037	N/A		22,491				ACCELERATING TOOLS TO DRIVE TUBERCULOSIS DETECTION
(16) THE REGENTS OF THE UNIVERSITY OF CALIFORNIA SAN DIEGO SCHOOL OF MEDICINE 9500 GILMAN DRIVE, MC 0602, LA JOLLA, CA 92093-0602	95-6006144	501(C)(3)	338,978				CONSULTING SERVICES AND BLOOD CULTURE DUE DILIGENCE SUPPORT
(17) UNIVERSITY OF NORTH CAROLINA 104 AIRPORT DRIVE, SUITE 2200, CHAPEL HILL, NC 27599-1350	56-6001393	501(C)(3)	526,828				LABORATORY STRENGTHENING TO SUPPORT CLINICAL CARE AND RESEARCH
(18) UNIVERSITY OF ALABAMA 701 20TH STREET SOUTH, AB 1170, BIRMINGHAM, AL 35294-0111	63-6005396	501(C)(3)	75,348				STUDY TO SUPPORT CLINICAL PERFORMANCE EVALUATION OF GONORRHOEA
(19) UNIVERSITY OF WASHINGTON 4333 BROOKLYN AVENUE NE, BOX 359472, SEATTLE, WA 98195	91-1486484	501(C)(3)	18,772				PERFORM ASSESSMENT OF ACCEPTABILITY AND USABILITY OF HCV SELF- TESTING AMONG PEOPLE WHO INJECT DRUGS IN KENYA
(20) WOLF GREENFIELD AND SACKS P.C. 600 ATLANTIC AVENUE, BOSTON, MA 02210-2206	N/A		22,023				IP LANDSCAPE STUDY DIRECTED TO THE DETECTION OF NGAL/LCN-2 BIOMARKERS

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	CONTRACTS ARE GIVEN FOR RESEARCH AND DEVELOPMENT OF NEW TOOLS FOR THE DIAGNOSIS OF INFECTIOUS DISEASES. EXCEPT FOR THE INITIAL ADVANCE PAYMENTS, PAYMENTS ARE CONDITIONAL UPON ACHIEVEMENT OF MILESTONES OR DELIVERABLES THROUGH THE PERIOD OF THE CONTRACT AS EVIDENCED IN CONTRACTUALLY SPECIFIED REPORTS. IN ADDITION TO THE REGULAR REPORTS, PROGRAM MANAGERS MONITOR PROGRESS WITH REGULAR COMMUNICATIONS AND PHYSICAL AND VIRTUAL SITE VISITS. FINALLY, MOST MAJOR GRANTS ARE SUBJECT TO ANNUAL DONOR AUDITS WHICH ARE IN ADDITION TO THE STATUTORY AUDIT.
(3) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	BIOMEME 1015 CHESTNUT ST, SUITE 1401, PHILADELPHIA, PA 19107
(7) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	CHAI -CLINTON HEALTH ACCESS INITIATION INC, 383 DORCHESTER AVENUE, SUITE 400, BOSTON, MA 02127
(9) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	DIMAGI INC. 585 MASSACHUSETTS AVENUE, CAMBRIDGE, MA 02139
(10) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION 1140 CONNECTICUT AVE NW STE 200, WASHINGTON, DC 20036
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	AUDERE: DEVELOP AND MAKE AVAILABLE DIGITAL TOOLS FOR LAY USERS TO PROMOTE PROPER PERFORMANCE OF CV-19 ANTIGEN RDTS AND REPORTING OF THE RESULTS (ST PROJECT)
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BAYLOR COLLEGE OF MEDICINE: DRIVING EQUITABLE ACCESS TO TESTING IN LMICS THROUGH EFFECTIVE AND AFFORDABLE TESTS AND INFRASTRUCTURE.
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BIOMEME: DEVELOPMENT OF DIAGNOTIC TESTS
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BOSTON CHILDREN'S HOSPITAL: RESEARCH AGREEMENT FOR CROSS-CUTTING DISEASES
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BROAD INSTITUTE: DEVELOPMENT OF A RAPIDE, POINT-OF-CARE DIAGNOSTIC FOR HIGH SENSITIVITY DETECTION OF TUBERCULOSIS
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	CHAI -CLINTON HEALTH ACCESS INITIATION INC, : TO SUPPORT TB ELIMINATION EFFORTS
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	DIAGNOSTIC CONSULTING NETWORK INC: DEVELOPMENT OF DIAGNOTIC TESTS
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	DIMAGI INC.: PRODUCTION OF MOBILE PHONE APPS THAT COLLECTS DATA FROM RAPID VITRO DIAGNOSTIC TEST AND THAT CAN AID AN RDT USER IN INTERPRETING THE TEST RESULTS
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION: EVALUATION OF ANTIGEN RAPID DIAGNOSTIC TESTS.
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	GEORGETOWN UNIVERSITY: DRIVING EQUITABLE ACCESS TO TESTING IN LMICS THROUGH EFFECTIVE AND AFFORDABLE TESTS AND INFRASTRUCTURE.

SCHEDULE J (Form 990)			nsation Information		OMB No.	1545-0047
(i onn	550)	Co	ctors, Trustees, Key Employees, and Hi mpensated Employees	-	20	23
Departm	ent of the Treasury		n answered "Yes" on Form 990, Part IV Attach to Form 990.			Public
Internal I	Revenue Service f the organization	Go to www.irs.gov/Form9	90 for instructions and the latest inform	nation. Employer identificati	Inspe on number	ection
	0	NOVATIVE NEW DIAGNOSTICS			407553	
Part	Questio	ns Regarding Compensation				
						Yes No
1a			ovided any of the following to or for a rovide any relevant information regardi		orm	
		or charter travel	Housing allowance or residence			
	Travel for c	ompanions nification and gross-up payments	 Payments for business use of pe Health or social club dues or initi 			
		ry spending account	Personal services (such as maid,			
				,		
b	or reimbursen		ne organization follow a written polic penses described above? If "No,"			
2	directors, trus		r to reimbursing or allowing expe D/Executive Director, regarding the i			
	.a				·	
3	organization's	CEO/Executive Director. Check all the	tion used to establish the compensat nat apply. Do not check any boxes fo he CEO/Executive Director, but expla	r methods used by	'a	
		tion committee ht compensation consultant f other organizations	 Written employment contract Compensation survey or study Approval by the board or compe 	nsation committee		
4		r, did any person listed on Form 990 r a related organization:	, Part VII, Section A, line 1a, with resp	pect to the filing		
а			I payment?			~
b	•		ntal nonqualified retirement plan? . ased compensation arrangement? .			レ レ レ
С	•		rovide the applicable amounts for eac		. 40	
5	For persons I		rganizations must complete lines to ion A, line 1a, did the organization		any	
а	-					~
b		ganization?			. 5b	✓ ✓
6		isted on Form 990, Part VII, Sect contingent on the net earnings of:	ion A, line 1a, did the organizatior	n pay or accrue	any	
а	The organizati	on?			. 6а	~
b	•	ganization?			. <u>6b</u>	✓ ✓
7			on A, line 1a, did the organization describe in Part III			~
8	to the initial	contract exception described in	paid or accrued pursuant to a contra Regulations section 53.4958-4(a)(3)	? If "Yes," desc	ribe	v
9			low the rebuttable presumption pro			
For Pa		ion Act Notice, see the Instructions for			chedule J (Fo	orm 990) 202

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 ar	nd/or 1099-MISC and/or		(C) Retirement and			(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990
WILLIAM RODRIGUEZ	(i)	364,452	32,823	0	77,558	23,403	498,236	0
1 CHIEF EXECUTIVE OFFICER	(ii)	0	0	0	0	0	0	0
SERGIO CARMONA	(i)	336,733	5,823	0	68,319	6,651	417,526	0
2 CHIEF MEDICAL OFFICER	(ii)	0	0	0	0	0	0	0
MARTA FERNANDEZ SUAREZ	(i)	322,965	6,357	0	65,965	18,461	413,748	0
3 CHIEF TECHNOLOGY OFFICER	(ii)	0	0	0	0	0	0	0
CASSANDRA KELLY-CIRINO	(i)	260,828	5,823	0	53,954	13,012	333,617	0
4 VP, HEALTH PROGRAMMES	(ii)	0	0	0	0	0	0	0
LOUISA CHAUBERT	(i)	263,260	4,487	0	57,399	5,527	330,673	0
5 DIRECTOR OF FINANCE	(ii)	0	0	0	0	0	0	0
WILLO BROCK	(i)	314,168	6,357	0	0	0	320,525	0
6 EXECUTIVE VP, EXTERNAL AFFAIRS	(ii)	0	0	0	0	0	0	0
SHARON SAACKS	(i)	247,676	4,487	0	50,935	12,215	315,313	0
7 SENIOR DIRECTOR, PROGRAMME OPERATIONS	(ii)	0	0	0	0	0	0	0
MORTEN RUHWALD	(i)	249,537	4,487	0	45,104	10,766	309,894	0
8 DIRECTOR, TUBERCULOSIS PROGRAMME	(ii)	0	0	0	0	0	0	0
EMMA JANE HANNAY	(i)	243,481	4,487	0	53,498	0	301,466	0
9 CHIEF ACCESS OFFICER	(ii)	0	0	0	0	0	0	0
BEATRICE MOUTON	(i)	240,665	5,823	0	44,338	10,618	301,444	0
10 DIRECTOR, HUMAN RESOURCES	(ii)	0	0	0	0	0	0	0
STEFANO ONGARELLO	(i)	225,903	4,487	0	43,739	10,428	284,557	0
11 DIRECTOR, DATA SCIENCE	(ii)	0	0	0	0	0	0	0
BROOKE NICHOLS	(i)	249,539	4,487	0	30,113	0	284,139	0
12 SENIOR DIRECTOR, IMPACT	(ii)	0	0	0	0	0	0	0
SYLVAIN BIELER	(i)	231,025	4,487	0	43,469	0	278,981	0
13 PRINCIPAL SCIENTIST	(ii)	0	0	0	0	0	0	0
DANIEL BAUSCH	(i)	208,248	4,487	0	45,062	10,793	268,590	0
14 SNR. ADVISOR CEO; GLOBAL HEALTH SEC (LEFT 11/23)	(ii)	0	0	0	0	0	0	0
SANJAY SARIN	(i)	232,180	5,823	0	0	0	238,003	0
15 VP, ACCESS	(ii)	0	0	0	0	0	0	0
	(i)	145,082	0	0	16,250	0	161,332	0
16 CHIEF OPERATING OFFICER	(ii)	0	0	0	0	0	0	0

Schedule J (Form 990) 2023

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

- Attach to Form 990 or 990-EZ.
- Go to www.irs.gov/Form990 for the latest information.



2023

Open to Public Inspection

Department of Treasury Internal Revenue Service

Name of the Organization FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS

Employer Identification Number 98-0407553

Return Reference - Identifier	Explanation
FORM 990 - BOX E	THE ORGANIZATION'S TELEPHONE NUMBER IS +41 (22) 710 0590.
FORM 990, PART III, LINE 4A - TECHNOLOGY &	(EXPENSES \$25,480,451 INCLUDING GRANTS OF \$13,087,039)(REVENUE \$0)
DEVELOPMENT DEPARTMENT	IN 2023, FIND MADE SIGNIFICANT PROGRESS IN PROJECTS AIMED AT IMPROVING GLOBAL HEALTH THROUGH DIAGNOSTICS. ACHIEVEMENTS INCLUDE ADVANCEMENTS IN TRUE POINT-OF-CARE DIAGNOSTIC SOLUTIONS, DIGITAL SOLUTIONS, SEQUENCING, AND REDISTRIBUTION OF MANUFACTURING CAPACITY OVER THE WORKS.
	ONE NOTABLE INITIATIVE WAS SUPPORTING THE DEVELOPMENT OF NEAR-POINT-OF-CARE AND TRUE POINT-OF-CARE SOLUTIONS FOR COVID-19. WE COLLABORATED WITH MANUFACTURERS ON MULTI DISEASE PLATFORMS AND MULTIPLEX ASSAYS TO DECENTRALIZE DIAGNOSTICS IN LMICS, INCREASING ACCESS TO QUALITY TESTING IN THE LEAST DEVELOPED COUNTRIES.
	IN 2023, A SIGNIFICANT PROJECT WAS UNDERTAKEN TO DEVELOP AND EVALUATE METHODS FOR DIGITALLY-ENABLED INTEGRATED SCREENING AT THE COMMUNITY LEVEL IN RWANDA AND KENYA. THIS INITIATIVE SUCCESSFULLY DEMONSTRATED THE FEASIBILITY OF DECENTRALIZING COMMUNITY-LEVEL SCREENING THROUGH DIGITAL TOOLS, INTEGRATING DISEASE SCREENING INTO COMMUNITY-LEVEL DIGITAL PLATFORMS, AND ENHANCING CONTACT TRACING MODULES FOR TUBERCULOSIS IN RWANDA.
	ANOTHER SIGNIFICANT ACHIEVEMENT WAS LEVERAGING DATA IN ALL FIND'S ACTIVITIES TO BECOME A DATA INNOVATOR IN THE DIAGNOSTICS SPACE. THIS INVOLVED MAKING FIND A DATA- DRIVEN ORGANIZATION, IMPLEMENTING THE DXCONNECT DATA PORTAL TO MAKE DIAGNOSTICS KNOWLEDGE ACCESSIBLE GLOBALLY, AND INTEGRATING DATA GOVERNANCE INTO ALL BUSINESS PROCESSES. THIS PROJECT INDUCED A CULTURAL SHIFT WITHIN THE ORGANIZATION, POSITIONING FIND AS A KEY PLAYER IN GLOBAL HEALTH DATA COLLABORATIVES.
	FIND ALSO FOCUSED ON TRANSFORMING THE DIAGNOSIS AND TREATMENT OF DRUG-RESISTANT TB (DR-TB) BY ACCELERATING THE INTRODUCTION AND GLOBAL ADOPTION OF TARGETED NEXT- GENERATION SEQUENCING (NGS). EVIDENCES GENERATED BY FIND THROUGH MULTI-COUNTRY CLINICAL EVALUATIONS OF NGS SOLUTIONS FOR THE DIAGNOSIS OF DRUG-RESISTANT TB PROVIDED PIVOTAL EVIDENCE FOR A WHO POLICY REVIEW AND SUBSEQUENTLY, WHO ISSUED A RAPID COMMUNICATION ON THE USE OF TARGETED NGS FOR THE DIAGNOSIS OF DRUG- RESISTANT TB IN JULY 2023.
	IN THE REALM OF COVID-19, FIND SUPPORTED ACCESS TO COVID-19 ANTIGEN RAPID DIAGNOSTIC TESTS (AGRDTS) IN RESOURCE-LIMITED COUNTRIES. THIS INVOLVED PARTNERSHIPS WITH VARIOUS MANUFACTURERS TO DEVELOP, OPTIMIZE, AND EVALUATE HIGH-QUALITY AGRDTS, INCREASE MANUFACTURING CAPACITY, AND FOSTER REGIONAL PRODUCTION THROUGH TECHNOLOGY TRANSFER. THE PROJECT ALSO FOCUSED ON BUILDING REGIONAL MANUFACTURING CAPACITY FOR RDT TESTS, WITH AN INITIAL FOCUS ON HIV TESTS.
	FIND ALSO AIMED TO DEVELOP LOW-COST SELF-TESTS AND SCREENING TECHNOLOGIES TO FACILITATE DECENTRALIZED TESTING IN HEALTHCARE FACILITIES AND AT HOME. THIS INITIATIVE SUPPORTED THE REGISTRATION OF SELF-TESTING SOLUTIONS IN LOW- AND MIDDLE-INCOME COUNTRIES (LMICS) AND PROVIDED TECHNOLOGY TRANSFER AND FUNDING SUPPORT TO ENSURE RAPID AVAILABILITY OF THESE TECHNOLOGIES.
	IN ADDITION TO THESE PROJECTS, FIND'S EFFORTS IN 2023 INCLUDED THE DEVELOPMENT OF A YELLOW FEVER ANTIGEN RAPID DIAGNOSTIC TEST (RDT) AND EVIDENCE GENERATION FOR NOVEL POINT-OF-CARE (POC) MOLECULAR AND ANTIGEN TESTS FOR MPOX. THESE PROJECTS COLLECTIVELY CONTRIBUTED TO ADVANCING DIAGNOSTICS, IMPROVING ACCESS TO ESSENTIAL TESTS, AND STRENGTHENING HEALTH SYSTEMS IN VARIOUS REGIONS.

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 4B - ACCESS DEPARTMENT	(EXPENSES \$17,309,907 INCLUDING GRANTS OF \$6,870,781)(REVENUE \$0)
	IN 2023, FIND ACCESS DEPARTMENT EXECUTED SEVERAL MAJOR INITIATIVES ACROSS MULTIPLE REGIONS. IN BIHAR, INDIA, THE LSS PROJECT PROVIDED TECHNICAL ASSISTANCE TO STRENGTHEN LABORATORY SYSTEMS, WORKING CLOSELY WITH THE GOVERNMENT TO IMPLEMENT IPHL GUIDELINES AND ESSENTIAL DIAGNOSIS LIST STANDARDS. SUCCESS HINGED ON STRONG GOVERNMENT ENGAGEMENT AND CONTINUOUS ON-SITE MENTORING.
	THE ESSENTIAL DIAGNOSTICS LISTS (EDL) PROGRAM ACHIEVED SIGNIFICANT PROGRESS IN EIGHT COUNTRIES. FIND SUCCESSFULLY SUPPORTED NEDL DEVELOPMENT IN ETHIOPIA, GAMBIA, KENYA, MALAWI, AND VIETNAM, WHILE WORK CONTINUES IN BURKINA FASO, CAMEROUN, AND SAO TOME E PRINCIPE. IN COLLABORATION WITH ASLM, THEY PUBLISHED COMPREHENSIVE GUIDANCE FOR NEDL DEVELOPMENT AND IMPLEMENTATION AND EVALUATED FACTORS INFLUENCING DIAGNOSTICS SELECTION AND USE IN 55 AFRICAN UNION MEMBER STATES. FIND ALSO COLLABORATED WITH MCGILL UNIVERSITY AND THE BILL & MELINDA GATES FOUNDATIONS EXEMPLARS IN GLOBAL HEALTH TEAM TO GENERATE EVIDENCE ON EXEMPLARS IN DIAGNOSTICS AND INNOVATIVE SOLUTIONS IN DIAGNOSTICS. THIS COLLABORATION HIGHLIGHTED THE BEST PRACTICES, FOSTERED INNOVATION, AND SET BENCHMARKS FOR IMPROVING ACCURACY AND EFFICIENCY IN MEDICAL DIAGNOSTICS. THE DIAGNOSTIC NETWORK OPTIMIZATION (DNO) INITIATIVE EXPANDED ITS IMPACT THROUGH OPTIDX, AN ADVANCED ANALYTICAL TOOL DESIGNED TO OPTIMIZE DIAGNOSTIC NETWORKS FOR TB, HIV, AND OTHER DISEASES IN LOW AND MIDDLE-INCOME COUNTRIES. THIS PROGRAM HAS BEEN PARTICULARLY IMPACTFUL IN INDIA, WHERE IMPLEMENTATION SPANS 52 DISTRICTS ACROSS 10 STATES, FOCUSING ON UNIVERSAL DST SCALE-UP AND IMPROVED TESTING EFFICIENCY. FIND'S DNO TEAM ALSO LAUNCHED THE DXGEOMAP WHICH IS A USER-FRIENDLY, ONLINE GIS APPLICATION DESIGNED TO MAP POPULATION ACESSIBILITY TO DIAGNOSTICS WITH MINIMAL DATA INPUTS. THE DXGEOMAP SOFTWARE HELPS USERS BY ESTIMATING THE POTENTIAL IMPACT OF NEW DIAGNOSTIC SOLUTIONS AND DEMONSTRATING THE POTENTIAL EFFECTIVENESS OF EXISTING DIAGNOSTIC SYSTEM THUS GUIDING HOW INTERVENTIONS MAY BE STRENGTHENED.
	IN INDONESIA, FIND ESTABLISHED A LANDMARK PARTNERSHIP WITH THE MINISTRY OF HEALTH, TARGETING THE ENHANCEMENT OF 18,000 PRIMARY HEALTH CENTERS. THIS COMPREHENSIVE INITIATIVE ENCOMPASSES ESSENTIAL DIAGNOSTICS ACCESS, HEALTH WORKFORCE CAPACITY BUILDING, PANDEMIC SURVEILLANCE IMPROVEMENT, AND THE ADVANCEMENT OF LOCAL DIAGNOSTICS MANUFACTURING CAPABILITIES. THE PROJECT ALSO INCLUDES THE DEVELOPMENT OF INDONESIA'S FIRST NATIONAL LABORATORY STRATEGIC PLAN.
	THE ACTA INDO-PACIFIC REGIONAL PROJECT REPRESENTS A COLLABORATIVE EFFORT ACROSS CAMBODIA, PNG, LAOS PDR, AND INDONESIA. WORKING THROUGH A CONSORTIUM OF AUSTRALIAN INSTITUTES AND CHAI, THIS INITIATIVE ESTABLISHED THE REGIONAL PUBLIC HEALTH LEARNING NETWORK (RPHLN) AND DELIVERS TAILORED HEALTHCARE SOLUTIONS IN PARTNERSHIP WITH NATIONAL GOVERNMENTS.
	FIND MADE SIGNIFICANT PROGRESS IN ACCELERATING ACCESS TO COVID-19 SOLUTIONS BY ENHANCING THE ACCESSIBILITY AND UTILIZATION OF SELF-TESTING IN LMICS. BY EVALUATING COMMERCIALLY AVAILABLE SELF-TESTS AND CONDUCTING COMPREHENSIVE VALUES AND PREFERENCES SURVEYS, FIND DEMONSTRATED THAT THE PUBLIC COULD EFFECTIVELY AND SATISFACTORILY USE SELF-TESTS, WHICH EMERGED AS THE PREFERRED MODE OF TESTING. MARKET READINESS EVALUATIONS WERE CONDUCTED TO ENSURE THAT THE SELF-TESTS WERE SUITABLE FOR WIDESPREAD USE AND COULD BE EFFECTIVELY INTEGRATED INTO EXISTING HEALTH SYSTEMS. EVIDENCE WAS GENERATED AND BECAME CRUCIAL IN SUPPORTING THE DEVELOPMENT OF WHO AND NATIONAL POLICIES ON SELF-TESTING, AS WELL AS IN DRIVING DEMAND GENERATION EFFORTS TO ENSURE BROADER ADOPTION AND IMPLEMENTATION OF SELF- TESTING PRACTICES.
	THROUGH THE OBJECTIVE OF THE COVID-19 ACTA MANAGEMENT R&D PROJECT, FIND HAS STIMULATED R&D TO GENERATE NEW INNOVATIVE TESTS THAT ENABLED ACCESS TO MOLECULAR TESTING AT POINT OF CARE. THE PROJECT ALSO MONITORED THE COVID-19 TEST LANDSCAPE, MAINTAINING AN UP-TO-DATE TEST DIRECTORY THAT FACILITATED THE INTRODUCTION OF NEW TESTS TO THE MARKET AND INTO COUNTRY'S TESTING ALGORITHMS.
	FIND HAS WORKED ON ENHANCING ACCESS TO COVID-19 TESTING IN 4 PRIORITY COUNTRIES (NIGERIA, KENYA, THE DEMOCRATIC REPUBLIC OF CONGO (DRC), AND TANZANIA). THESE COUNTRIES WERE SELECTED DUE TO THEIR HIGH ESTIMATED BURDENS OF COVID-19 INFECTION BUT LOW REPORTING RATES. BY ENGAGING WITH LOCAL STAKEHOLDERS TO INFORM POLICY, BUILDING THE CAPACITY OF COMMUNITY HEALTH WORKERS AND HEALTHCARE WORKERS AT PRIMARY HEALTH CARE (PHC) FACILITIES, AND PROMOTING THE USE OF ANTIGEN RAPID DIAGNOSTIC TESTS (RDTS) AND SELF-TESTS, THE PROJECT AIMED TO ENSURE WIDESPREAD AND EFFECTIVE TESTING. ADDITIONALLY, THE PROJECT SUPPORTED THE ESTABLISHMENT OF INTEGRATED PATHWAYS AND THE USE OF DIGITAL TOOLS FOR SCREENING AND REPORTING, THEREBY STRENGTHENING THE OVERALL TESTING INFRASTRUCTURE AND RESPONSE IN THESE COUNTRIES.
	COLLECTIVELY, ALL THESE PROJECTS DEMONSTRATED FIND'S COMMITMENT TO STRENGTHENING HEALTHCARE SYSTEMS THROUGH IMPROVED DIAGNOSTICS ACCESS, ENHANCED LABORATORY CAPABILITIES, AND STRATEGIC PARTNERSHIPS WITH NATIONAL GOVERNMENTS AND INTERNATIONAL ORGANIZATIONS.

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 4C - TUBERCULOSIS (TB)	(EXPENSES \$8,701,980 INCLUDING GRANTS OF \$2,948,582)(REVENUE \$0)
PROGRAMME	TO SUPPORT POLICY FOR POC TB, MDR-TB TESTS AND EXPANDED TB TESTING IN PLHIV, FIND CONDUCTED CLINICAL EVALUATION OF THE IMPACT OF USING THE MOLBIO TRUENAT MTB PLATFORM/ASSAYS IN THE MOST PERIPHERAL LEVEL OF HEALTHCARE. IN ADDITION, EVALUATED THE CEPHEID XPERT MTB/XDR 10-COLOUR REFLEX ASSAY FOR BETTER DIAGNOSIS AND QUICKER INITIATION OF TREATMENT FOR PATIENTS WITH DIFFERENT TYPES OF DRUG RESISTANCE. ALSO, RAN CLINICAL EVALUATION OF AN EXPANDED TB DIAGNOSTIC TESTING STRATEGY FOR PEOPLE LIVING WITH HIV (PLHIV) USING ULTRA ON SPUTUM, STOOL AND URINE, AND ABBOTT DETERMINE TB LAM AG TEST ON URINE, REGARDLESS OF PRESENCE OF TB SYMPTOMS.
	FIND'S TPP PROJECT WORKS IN COLLABORATION WITH WHO, PROVIDED A NOVEL FRAMEWORK TO GUIDE THE FUTURE DEVELOPMENT OF TPPS FOR DIAGNOSTICS, WITH AN APPROACH THAT BALANCES ACCESSIBILITY AND TEST PERFORMANCE FOR TB. FIND DEVELOPED AN IMPACT MODEL THAT CONSIDERED ACCESS, COST AND ACCURACY TO GUIDE PERFORMANCE TARGETS. THIS WORK WILL YIELD NEW POINT-OF-CARE (POC) TESTS FOR TB THAT PROVIDE RESULTS TO THE PATIENT DURING THE SAME CLINICAL VISIT. THIS STRONGLY SUPPORTS THE ONGOING EFFORTS TO BRING TB TESTS AND RESULTS CLOSER TO PATIENTS, TO ENHANCE OVERALL POPULATION- LEVEL HEALTH.
	TO ADDRESS THE URGENT NEED FOR A RAPID BIOMARKER-BASED, NON-SPUTUM-BASED TEST TO DETECT ALL FORMS OF TB FOR INDIVIDUALS OF ALL AGES, INCLUDING CHILDREN; FIND EVALUATED THE MYCOBACTERIUM TUBERCULOSIS CELL FREE DNA (MTB-CFDNA) AS A BIOMARKER FOR TB DETECTION. FIND STUDY DEMONSTRATED IMPROVED ANALYTICAL SENSITIVITY OF WATSON BY TARGETING MORE LOCI, DEVELOPED AN IMPROVED PRIMER DESIGN ALGORITHM, AND STREAMLINED THE PROTOCOL TO MINIMIZE CONTAMINATION, ENABLE A MORE ERROR-FREE WORKFLOW, AND FACILITATE HIGH-THROUGHPUT EVALUATION OF PRIMERS.
	FIND CONDUCTED PERFORMANCE EVALUATION OF THE MOLBIO DIAGNOSTICS TRUENAT [™] MTB PLUS/COVID-19 FOR TB AND COVID-19 AND NCD SCREENING CASE DETECTION USING PROSPECTIVELY COLLECTED NP SWABS AND SPUTUM SAMPLES FROM PARTICIPANTS WITH SYMPTOMS SUGGESTIVE OF TB. THE PROJECT WAS IMPLEMENTED IN CLOSE COLLABORATION WITH THE BODA-BODA COMMUNITY, CREATING A HIGH DEMAND FOR COMMUNITY-BASED TESTING SERVICES. THE DIGITAL TOOL CAPTURED COMPLETE DATA FOR MORE THAN 95% OF PARTICIPANTS AND GUIDED THE SELECTION OF PATIENTS FOR TB AND COVID 19 TESTING, INCLUDING CONFIRMATORY PCR TESTING. THE PROJECT ALLOWED THE PILOTING OF INTEGRATION MODELS FOR OTHER DISEASE PROGRAMMES, TRAINED HEALTHCARE WORKERS AND OTHER AG RDT USERS, CONTRIBUTED TO INCREASED DEMAND FOR TESTING, STRENGTHENED COVID-19 SURVEILLANCE AND INFECTION PREVENTION AND CONTROL, AND SUPPORTED THE MANAGEMENT OF AG RDT SUPPLIES.
	THE UNITAID-FUNDED DRIVEDX4TB PROJECT AIMS TO ACCELERATE THE INTRODUCTION OF TB DIAGNOSTICS, AFTER A THOROUGH EVALUATION AND REVIEW BY INTERNAL AND EXTERNAL EXPERTS, 11 PRODUCTS FROM 10 MANUFACTURERS WERE SELECTED FOLLOWING AN RFP AND DUE DILIGENCE PROCESS, WHICH WAS APPROVED BY UNITAID IN APRIL 2023. THE COMPLETION OF THE VALUES AND PREFERENCES (V&P) STUDY WAS A SIGNIFICANT ACHIEVEMENT FOR THE YEAR, ASSESSING END-USER PREFERENCES IN SOUTH AFRICA, VIET NAM, AND INDIA FOR NOVEL SAMPLE TYPES, URINE AND TONGUE SWABS. THE STUDY'S FINDINGS PROVIDED ESSENTIAL INSIGHTS INTO POTENTIAL PRODUCT RECEPTION AND IMPLEMENTATION CONSIDERATIONS, WITH PLANS FOR FURTHER DISSEMINATION (INCLUDING PUBLICATIONS) EXPECTED IN 2024. ADDITIONALLY, FIND SUCCESSFULLY DEVELOPED A GO-TO-MARKET FRAMEWORK INCLUDING 6 CONSEQUENTIAL MODULES DURING THE REPORTING PERIOD. TO INFORM ACCESS TERMS AND PRICING, FIND INITIATED AN INDEPENDENT COST OF GOODS (COGS) ANALYSIS AND WILLINGNESS-TO-PAY ANALYSIS FOR THE PUBLIC AND PRIVATE SECTOR BUYERS ACROSS ALL THREE PRODUCT CLASSES. ACCESS TERMS AND DEFINITIONS WERE CO-CREATED BY FIND AND UNITAID AND WERE INCLUDED IN THE INITIAL CONTRACTS SENT TO MANUFACTURERS; THIS PROCESS WILL BE REVISITED DURING LATER STAGE-GATES WITHIN THE PROJECT. LASTLY, DRIVEDX4TB ACTIVELY PARTICIPATED IN GLOBAL AND COUNTRY-LEVEL ADVOCACY EFFORTS, INCLUDING CO-ORGANIZING A SIDE-EVENT AT THE UN HIGH-LEVEL MEETING ON TB IN NEW YORK.

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 4D - DESCRIPTION OF OTHER	(EXPENSES \$30,536,891 INCLUDING GRANTS OF \$12,922,801)(REVENUE \$0)
PROGRAM SERVICES	ANTIMICROBIAL RESISTANCE (EXPENSES \$5,623,858) AADAUC: ASSESSMENT AMR DX AND ABX IN-COUNTRY AMR CARBX ACCELERATOR AMR MOLECULAR ASSAY AMR NEONATAL SEPSIS SOUTH AFRICA AMR PROGRAMME MANAGEMENT AMR SCORE CARD AMR STI WP2 CLINICAL TRIAL SITE DEVELOPMENT AMR STRATEGY AMR SURVEILLANCE DIGITAL TOOLKIT - KENYA AND NEPAL COVID-19 GENOMIC SURVEILLANCE CRP DEMONSTRATION STUDIES CUMULATIVE ANTIBIOGRAMS EU VALUEDX GONOGO: STEWARDSHIP OF NEW GONORRHOEA ANTIBIOTICS HAMRAS: HAI SURVEILLANCE AND AMS IMPROVE AMS PRACTICES AT PHC: POC AND DIGITAL NEOAMR: NEONATAL SEPSIS DIAGNOSTIC AMR PREVENTION RAPID DUAL LFA FOR GN AND CT SIMPLIFED BLOOD CULTURE WHO - FIND AMR IN COUNTRY WHO AMR SECONDMENT
	COMPLEX HUMANITARIAN ENVIRONMENTS (EXPENSES \$273,112) CONFLICT AFFECTED SETTINGS LABORATORY STRENGTHENIN PARTNERSHIP BUILDING
	HEPATITIS AND HIV (EXPENSES \$28,603) GLOBAL POLICY HCV SELF-TEST
	IMPACT(EXPENSES \$1,487,563) GAP IMPACT NETWORK IMPACT GENERAL MANAGEMENT IMPACT INFORMATION FOUNDATIONAL VALUE OF DIAGNOSTICS
	MALARIA AND FEVER (EXPENSES \$3,638,444) DATA FROM RDT LOT-TESTING AT TIME OF PROCUREMENT DENGUE EVALUATION STUDY DIAGNOSIS FOR UHC TRACKER DIGITAL ETAT EVIDENCE FOR NON-INVASIVE MALARIA TESTS EVIDENCE SEVERITY FIELD EVALUATION OF A POC HEMATOLOGY PLATFORM FIND-GAVI COLLABORATION (LANDSCAPING ACTIVITIES) FIND-GAVI COLLABORATION (LANDSCAPING ACTIVITIES) FIND-GAVI COLLABORATION (MENINGO EVALUATIONS) G6PD BIOSENSOR IMPLEMENTATION HS-RDT HRP2 IMPACT STUDIES INNOVATION PLATFORM MALARIA AND FEVER PROGRAMME MANAGEMENT MALARIA SPECIMEN BANK P. VIVAX MALARIA - SEROLOGY TESTS POC HEMATOLOGY PVSTATEM: DIGITAL TOOL FOR PVSEROTAT TEMPERATURE STABILITY TYPHOID DIAGNOSTIC VITAL SIGNS TRIAGE TOOLKIT
	MEDICAL AFFAIRS (EXPENSES \$3,342,484) BILLING OF SPECIMEN DSTRIBUTION BIOBANKING DEVELOPMENT CLINICAL AFFAIRS GENERAL MANAGEMENT CLINICAL TRIAL UNIT GENERAL MANAGEMENT CLINICAL-REGULATORY-QMS COVID-19 (CTU) DIAGNOSTICS CENTER OF EXCELLENCE MEDICAL AFFAIRS GENERAL MANAGEMENT MEDICAL AFFAIRS PORTFOLIO MANAGEMENT PROGRAM COORDINATION AND SUPERVISION REGULATORY UNIT GENERAL MANAGEMENT SPECIMEN BANK UNIT GENERAL MANAGEMENT
	NEGLECTED TROPICAL DISEASES (EXPENSES \$5,142,868) BU LAMP BU RDT DEVELOPMENT CHAGAS DISEASE RDT DEVELOPMENT CUIDA CHAGAS EVALUATION OF ONCHOCERCIASIS DIAGNOSTICS EVALUATION OF RDTS FOR CHRONIC CHAGAS DISEASE HAT (SLEEPING SICKNESS) ELIMINATION HAT ELIMINATION (ANGOLA) HAT ELIMINATION (CHAD) HAT ELIMINATION (DRC)

Return Reference - Identifier	Explanation
	HAT ELIMINATION (GUINEA) HAT ELIMINATION (SOUTH SUDAN) HAT ELIMINATION (UGANDA) HAT KENYA HAT RDT DEVELOPMENT NTD BIOBANKING COLLECTION IN GHANA NTD PROGRAMME MANAGEMENT SCHISTOSOMIASIS CAA RDT DEVELOPMENT VISCERAL LEISHMANIASIS AG RDT DEVELOPMENT VISCERAL LEISHMANIASIS ELIMINATION
	NON-COMMUNICABLE DISEASES (EXPENSES \$1,975,355) ACCEDE: ACCESS TO CGMS FOR EQUITY IN DIABETES MGT ACCESS TO CARDIOMETABOLIC MANAGEMENT ACCESS TO GLUCOSE MEASUREMENT THROUGH DXCONNECT DIABETES MANAGEMENT EDUCATION DIABETES QUALITY ASSURANCE EVIDENCES DIGITAL EDUCATION FOR PHARMACISTS - MCLINICA HBA1C POC H2H COMPARISON NCD PROGRAMME MANAGEMENT NEW TECH FOR DIABETES & CARDIOMETABOLIC CONDITIONS
	PANDEMIC THREATS (EXPENSES \$7,439,585) AGRDT DEMONSTRATION STUDY IN BOTSWANA COVID-19 EVAL ANTIGEN RDTS COVID-19 EXTERNAL QUALITY ASSESSMENT MOLECULAR COVID-19 MOBILE LABS COVID-19 SURVEILLANCE DATA DIGITAL TOOL-KIT COVID-19 SURVEILLANCE DATA DIGITAL TOOL-KIT COVID-19 TEST AND TREAT DIAGNOSTIC NETWORK OPTIMIZATION OB SURVEILLANCE DXOD: DIAGNOSTICS FOR OUTBREAK DISEASES TASKFORCE EVALUATION OF COVID-19 MOLECULAR POC TESTS EXTERNAL QUALITY ASSESSMENT CV ANTIGEN TESTING G7-G20 ENGAGEMENT INDEPENDENT EVALUATION OF EBOLA RDTS MARBURG RDT PRODUCT DEVELOPMENT OB LASSA FEVER RESPONSE OB LASSA FEVER RESPONSE IN WEST AFRICA PANDEMIC THREATS PROGRAMME MANAGEMENT PATH/WHO/FIND COVID-19 DIAGNOSTIC BENCHMARKING PT MARKET ASSESSMENT AND LANDSCAPE TEST EVALUATION NETWORK FOR OB DISEASE DIAGNOSTICS YELLOW FEVER RDT R&D AND EVALUATION
	SURVEILLANCE GENERAL MANAGEMENT WOMEN'S HEALTH (EXPENSES \$1,319,584) CERVICAL CANCER ELIMINATION CERVICAL CANCER ELIMINATION (ACCESS) CERVICAL CANCER ELIMINATION (COMMUNITY) CERVICAL CANCER ELIMINATION (DIGITAL) CERVICAL CANCER ELIMINATION (R&D EVALUATION) CERVICAL CANCER ELIMINATION (R&D REGULATORY) HPV CERVICAL CANCER SCREENING IN VIET NAM WH PROGRAMME MANAGEMENT
FORM 990, PART V, LINE 2A - AND PART VII, SECTION A	INDIVIDUALS EMPLOYED BY FIND ARE NOT US RESIDENTS OR US EMPLOYEES. INFORMATION PERTAINING TO THE NUMBER OF EMPLOYEES AND EMPLOYEE COMPENSATION IS PROVIDED USING THE BEST INFORMATION AVAILABLE FROM EQUIVALENT W-2 & W-3 FORMS FOR THE VARIOUS COUNTRIES IN WHICH FIND EMPLOYS INDIVIDUALS.
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM AND REVIEWED BY THE DIRECTOR OF FINANCE. ONCE APPROVED BY THE DIRECTOR OF FINANCE, THE FORM 990 IS ALSO REVIEWED BY THE CEO. ADDITIONALLY, IN 2021, FIND PARTICIPATED IN A BENCHMARKING EXERCISE WITH PEER OF FINANCE, THE FORM 990 IS ALSO REVIEWED BY THE CEO. ADDITIONALLY, IN 2021, FIND PARTICIPATED IN A BENCHMARKING EXERCISE WITH PEER ORGANIZATION TO ENSURE CONSISTENCY OF TREATMENT OF VARIOUS ITEMS ON FORM 990.
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	FINDS CONFLICT OF INTEREST POLICY REQUIRES DIRECTORS, OFFICERS AND KEY EMPLOYEES, ALL OTHER STAFF MEMBERS, BOARD MEMBERS, CONSULTANTS AND PARTNERS TO DISCLOSE ACTUAL OR POTENTIAL CONFLICTS OF INTEREST WHEN THEY ARISE. THE PERSON OR COMPANY IS ALSO REQUIRED TO RECUSE THEMSELVES FROM ANY DECISION MAKING.
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	A REVIEW BY AN INDEPENDENT CONSULTANT OF THE CEO'S REMUNERATION PACKAGE WAS DONE BY THE BOARD AND FORMS THE BASIS OF A WRITTEN EMPLOYMENT CONTRACT. REMUNERATION TERMS FOR OFFICERS AND KEY EMPLOYEES ARE BASED ON MARKET RATES FOR SIMILAR POSITIONS IN SPECIFIC LOCATIONS. THE COMPENSATION COMMITTEE. THIS BENCHMARKING IS DONE AGAINST AN INDEPENDENT REPORT WHICH PRESENTS DATA COLLECTED FOR SIMILAR ORGANIZATIONS AND THIS EXERCISE IS DONE EVERY 3 YEARS. SALARIES FOR ALL STAFF ARE AVAILABLE TO THE BOARD AND COMPENSATION COMMITTEE. HOWEVER, THE SALARIES OF THE C- SUITE AND OTHER KEY STAFF ARE APPROVED BY THE COMPENSATION COMMITTEE.

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Return Reference - Identifier	Explanation
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES	A REVIEW BY AN INDEPENDENT CONSULTANT OF THE CEO'S REMUNERATION PACKAGE WAS DONE BY THE BOARD AND FORMS THE BASIS OF A WRITTEN EMPLOYMENT CONTRACT. REMUNERATION TERMS FOR OFFICERS AND KEY EMPLOYEES ARE BASED ON MARKET RATES FOR SIMILAR POSITIONS IN SPECIFIC LOCATIONS. THE COMPENSATION COMMITTEE. THIS BENCHMARKING IS DONE AGAINST AN INDEPENDENT REPORT WHICH PRESENTS DATA COLLECTED FOR SIMILAR ORGANIZATIONS AND THIS EXERCISE IS DONE EVERY 3 YEARS. SALARIES FOR ALL STAFF ARE AVAILABLE TO THE BOARD AND COMPENSATION COMMITTEE. HOWEVER, THE SALARIES OF THE C- SUITE AND OTHER KEY STAFF ARE APPROVED BY THE COMPENSATION COMMITTEE.
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	UPON REQUEST FIND'S GOVERNING DOCUMENTS (STATUTES AND BY-LAWS) CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE FOR INSPECTION AT FIND'S OFFICES IN GENEVA, SWITZERLAND.
FORM 990, PART VI, LINE 20 - BOOKS IN CARE OF PHONE NUMBER	THE TELEPHONE NUMBER OF THE PERSON WHO POSSESSES THE BOOKS AND RECORDS IS +41 (22) 710 0590
SCHEDULE F, PART I, LINE 3(E) - PROGRAM SERVICE DESCRIPTION	IN EACH REGION, FIND CONDUCTED THE FOLLOWING PROGRAM SERVICES - LABORATORY STRENGTHENING EVALUATION WORK.
SCHEDULE F, PART II, LINE 2 -	DUE TO THE HIGH VOLUME OF ORGANIZATIONS THAT WERE PROVIDED ASSISTANCE FROM FIND DURING 2023, IT WOULD BE DIFFICULT FOR FIND TO LIST EACH ORGANIZATIONS AND GRANT AMOUNT INDIVIDUALLY ON SCHEDULE F, PART II. THEREFORE, FIND HAS LISTED THE TOTAL AMOUNT OF ASSISTANCE PROVIDED FOR REGION IN 2023.

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service Name of the organization

Department of the Treasury

SCHEDULE R

(Form 990)

FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)	-				
(2)					
(3)					
(4)					
(5)					
(6)					

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	g) 512(b)(13) rolled tity?
						Yes	No
(1) FIND INDIA	PROGRAM SERVICES	INDIA			FIND SWISS	~	
FLAT NO 8, 9TH FL, 17 BARAKHAM, NEW DELHI, 110001, IN							
(2) FIND DX NPC	PROGRAM SERVICES	SOUTH AFRICA			FIND SWISS	~	
89 ROODEBLOEM ROAD, WOODSTOCK, CAPE TOWN, SF							
(3) FIND DX KENYA	PROGRAM SERVICES	KENYA			FIND SWISS	~	
OFF MBAGATHI RD, PO BOX 54840, NAIROBI, 00200, KE							
(4)							
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Eor Paperwork Reduction Act Notice see the Instructions for Form 99		Cot N	0 50135V		Schedule B	(Eorm Q	00 2023

work Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y

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Open to Public

Inspection

Employer identification number

98-0407553

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year. (d) (g) (i) (k) (a) (b) (c) (e) (f) (h) (i) Direct controlling Predominant Name, address, and EIN of Primary activity Legal Share of total Share of end-of-Disproportionate Code V-UBI General or Percentage income (related, related organization domicile entity income year assets allocations? amount in box 20 managing ownership unrelated, of Schedule K-1 (state or partner? excluded from foreign (Form 1065) tax under country) Yes No Yes No sections 512-514) (1) (2) (3) (4)

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Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5 cont	(i) 512(b)(13) rolled tity?
								Yes	No
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Schedule R (Form 990) 2023

Part	Transactions With Related Organizations. Complete if the organization answ	vered "Yes" on Form	n 990, Part IV, line 3	4, 35b, or 36.			
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one	e or more related orgar	nizations listed in Parts	s II–IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			[1a		~
b	Gift, grant, or capital contribution to related organization(s)			[1b		~
с	Gift, grant, or capital contribution from related organization(s)			[1c		~
d	Loans or loan guarantees to or for related organization(s)			[1d		~
е	Loans or loan guarantees by related organization(s)				1e		~
f	Dividends from related organization(s)				1f		~
g	Sale of assets to related organization(s)			[1g		~
h	Purchase of assets from related organization(s)			[1h		~
i	Exchange of assets with related organization(s)			[1i		~
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		~
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		~
I	Performance of services or membership or fundraising solicitations for related organization(s	3)			11		~
m	Performance of services or membership or fundraising solicitations by related organization(s)		[1m		~
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .			[1n		~
ο	Sharing of paid employees with related organization(s)				10		~
р	Reimbursement paid to related organization(s) for expenses			-	1p		~
q	Reimbursement paid by related organization(s) for expenses				1q		~
r	Other transfer of cash or property to related organization(s)				1r	~	_
s	Other transfer of cash or property from related organization(s)				1s	-	~
2	If the answer to any of the above is "Yes," see the instructions for information on who must					shold	ls.
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining			
FII (1)	ND DX KENYA	R	1,257,956	FMV			
	ND DX NPC	R	855,553	FMV			
	ND INDIA	R	77,035	FMV			

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded	ome (related, ated, excluded 501(c)(3)		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(j) General or managing partner?		(k) Percentage ownership
				sections 512–514)	Yes	No			Yes	No	Yes	No	
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Schedule R (Form 990) 2023